

Build-Up of Procurement Department

Optimizing return on investment during the build-phase

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Optimizing return on investment during the build-phase involves effectively managing costs and ensuring timely completion of tasks.

Your key questions, challenges and objectives



- For what purposes is a local procurement department required?
- Should there be a work split between the HQ and the local procurement department?
- Which procurement processes are locally appropriate to act in an efficient and compliant manner?
- Which procurement roles should be allocated to the local procurement organization?
- What is the appropriate sizing of the local procurement organization?

How we support



- Design of a business case to derive the need and the benefit of a local procurement department
- Target operating model (TOM) for the local procurement unit with definition of interfaces towards HQ
- Design or adaption of a procurement guideline for the local entity
- Selection and implementation of supportive IT tools for procurement on ground
- Derivation of appropriate organization and sizing of a local procurement department



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Examples of relevant credentials

Pre-phase - Site selection and state subsidies

Pre-phase - Other

Build phase - Core business

Build phase - Support processes

Target Operation Model for New Subsidiary
Development of a target operation model for the purchasing department of a new subsidiary of a packaging producer

2017

Preparation of Procurement for Carve-Out
Split of procurement resources, assets and contracts for a carve-out from a telecommunications provider

2022

Set-Up of Procurement in a Spin-Off
Complete design of the procurement function for a spin-off of a construction company

2021