

Commercial Due Diligence

Uncover the true value of your company or the target's commercial potential underpinning the equity story KPMG Commercial Due Diligence



Companies are increasingly looking for (in)organic growth opportunities to maintain their competitive edge and create shareholder value but encounter different bottlenecks to assess the strategic fit and commercial attractiveness



New emerging trends impacting business model



Quality of customer base and solutions



Changes in market and competitive dynamics



Changes in regulation impacting price and margins



Changing demographics and channel dynamics



Growth potential and key future revenue drivers



Underperformance against targets and peers



Market size and market growth

Our approach will enable buyers to have a clear understanding of the position of the seller to make a well-informed purchasing decision

Our framework is designed to support our clients to create a complete and objective view of the target company's competitiveness, positioning in the market, industry dynamics, market strengths, commercial performance, potential risks and opportunities, and viability of the business plan in order to support the decision-making process.

Investment thesis

Access to management

Information availability

Access to customers/ suppliers

Hypothesis

Hypothesis tree and analysis plan

Defining the initial hypothesis and subhypotheses with supporting analyses

Story line

Creation of storyboard

Based on the hypotheses, a story line with key messages and supporting graphs will be created

Researc

Primary research

Conducting customer interviews to understand key trends, market dynamics and others

Secondary research

Utilizing market reports, company websites and other sources to gather the required info

Report

CDD report creation

Writing the CDD report with clear story line and proper visualizations underpinning the equity story

Interactive management sessions

KPMG in-house expertise and knowledge

Benefits and differentiators of KPMG's Commercial Due Diligence approach and methodology

Cross-border collaboration

The Belgian team closely collaborates with the Dutch Deal & Growth strategy team and in total consists of more than 40 professionals having performed ~100 CDD engagements over the past 5 years

How KPMG can assist?

Expertise and knowledge

We are strong sector specialists and publish thought leaderships on various themes across industries and can leverage the knowledge of our global network

Partnering

Throughout the duration of the project, we hold partnering with management in high regard as alignment with management and other key stakeholders is instrumental to facilitate an efficient and effective due diligence process

Integrated solution

KPMG offers the opportunity for an integrated report comprising different types of due diligences including commercial, financial, legal, IT and Tax

Fast, result-oriented output

As the due diligence process involves a sale or purchase, strict deadlines are inherent, in which KPMG is able to deliver a fast – and result-oriented output

What's in the box?

Full-fledged commercial due diligence report covering different sectors and typically including various topics such as:

- Business overview
- Market size and underlying dynamics
- Competitive landscape
- Commercial performance
- Business plan assessment
- Synergy analysis

Our approach focusses on different aspects on the above topics, addressing queries such as:

- What are the current and future revenue drivers?
- Is the target operating in a growing -, neutral
 - or declining market?
- Which market developments are expected to occur impacting the business-as-is?
- How does the target differentiate and positions itself compared to its key competitors?
- How is the company acquiring and retaining its customer base?
- Which initiatives are planned to substantiate the projected business plan growth?

Our recent credentials

- Buy-side CDD in the (plastic) waste recycling sector for a corporate client
- Vendor CDD within the retail space for a lighting solutions provider active in Western Europe
- Buy-side CDD of a translation company active in the Benelux for a private equity company
- Vendor due diligence for a medical distribution company active in the Benelux and France with a turnover of ~€100m

Contact



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