

Our Impact Report

Sustainability report
2021
Germany
Indices, data
and explanations







Introduction

As part of The World Economic Forum's International Business Council (IBC), KPMG International has been part of a task force developing universal ESG metrics and disclosures that are to be applied across business sectors and countries. Together, we talked with companies, investors, standard setters, and other key stakeholders. This led to the IBC recommending a set of indicators (Stakeholder Capitalism Metrics) in their whitepaper: Measuring Stakeholder Capitalism: Towards Common Metrics and Consistent Reporting of Sustainable Value Creation.

The following tables of this document provide an overview of how we have applied the Stakeholder Capitalism Metrics as well as other reporting frameworks, such as the Global Reporting Initiative (GRI) Standards, to report against our most material issues. You will also find links and references to where you can access associated disclosures and information in *Our Impact Report*, in *Our Impact Plan* from KPMG International, or in our other corporate reporting including our Transparency Report for KPMG Germany or the annual consolidated financial statements of KPMG AG Wirtschaftsprüfungsgesellschaft in Germany.

In *Our Impact Report* for KPMG Germany for the FY 2021 we are mainly reporting the core metrics of the Stakeholder Capitalism Metrics. Additional GRI indicators are stated and described where useful.

We are committed to address challenges and omissions in our disclosures. To support our focus on transparency, we have taken the decision to apply the 'disclose or explain' principle for all the Stakeholder Capitalism Metrics. The tables in Part *Indices and explanations* note (in superscript, in the 'WEF IBC core metrics and disclosures' column) the primary reason for each omission using the following categories:

- Materiality [M]: our assessment did not identify these as the most material issues for our stakeholders and organization. We have not therefore prioritized capturing data for them in this first reporting year.
- Legal considerations [L]: these relate to issues for which there are legal prohibitions or restrictions to data collection or publication. KPMG is considering what disclosures could be made in future years, cognizant of these constraints.
- Data definitions and collection [D]: KPMG International is developing a roadmap to improve the scope and relevance of reporting. This particularly includes data for several metrics in the Prosperity pillar which we have not not been collected from KPMG firms – this applies to KPMG Germany, too.

The reporting period for disclosures is predominantly for the period 1 October 2020 to the 30 September 2021, unless otherwise stated.



THEME	WEF IBC CORE METRICS AND DISCLOSURES ¹	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Climate change	Greenhouse gas (GHG) emissions For all relevant greenhouse gases (e.g. carbon dioxide, methane, nitrous oxide, F-gases etc.), report in metric tonnes of carbon dioxide equivalent (tCO2e) GHG	Emissions (GRI 305 1-3)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 1 Planet" (appendix tables referring to chapter Planet) p.3 and following
	Protocol Scope 1 and Scope 2 emissions. Estimate and report material upstream and downstream (GHG Protocol Scope 3) emissions where appropriate.	Additional metrics: Reduction of emissions (GRI 305 4-5)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 1 Planet" (appendix tables referring to chapter Planet) p.3 and following
	TCFD implementation Fully implement the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). If necessary, disclose a timeline of at most three years for full implementation. Disclose whether you have set, or have committed to set, GHG emissions targets that are in line with the goals of the Paris Agreement — to limit global warming to well below 2°C above preindustrial levels and pursue efforts to limit warming to 1.5°C — and to achieve net-zero emissions before 2050.	-	No Reporting in Germany Please see the Our Impact Plan (KPMG International)



¹ Principles of stakeholder capitalism of The World Economic Forum (WEF IBC metrics)

THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Nature loss	Land use and ecological sensitivity ^[M] Report the number and area (in hectares) of sites owned, leased or managed in or adjacent to protected areas and/or key biodiversity areas (KBA).	Biodiversity (GRI 304-1)	No Reporting in Germany
Freshwater availability	Water consumption and withdrawal in water-stressed areas ^[M] Report for operations where material: megalitres of water withdrawn, megalitres of water consumed and the percentage of each in regions with high or extremely high baseline water stress, according to WRI Aqueduct water risk atlas tool. Estimate and report the same information for the full value chain (upstream and downstream) where appropriate.		No Reporting in Germany

THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
ADDITIONAL METRICS BASED ON GRI			
Management approach	Explanation of the material topic and its Boundary The management approach and its components Evaluation of the management approach	Management approach (GRI 103 1-3)	Our Impact Report "Wesentliche Handlungsfelder" (Material fields of action) p. 8 and following Chapter Planet p.12 and following
Energy	Energy consumption within the organization Reduction of energy consumption	Energy (GRI 302-1; 302-4)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 1 Planet" (appendix tables referring to chapter Planet) p.6
Environmental compliance	Non-compliance with environmental laws and regulations	Environmental compliance (GRI 307-1)	We have not identified any non-compliance with environmental laws and regulations in the financial year 2020/21



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Dignity and equality	Diversity and inclusion (%) Percentage of employees per employee category, by age group, gender and other indicators of diversity (e.g. ethnicity ^[L]).	Diversity and equal opportunity Adapted from GRI 405-2 (Ratio of basic salary and remuneration of women to men) Additional metrics: Diversity of governance bodies and employee (GRI 405-1)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People" (appendix tables referring to chapter People) p.7 and following Chapter People – "Vielfalt und Inklusion stärken" (Inclusion and Diversity) p.7 and following
	Pay equality ^[D] Ratio of the basic salary and remuneration for each employee category by significant locations of operation for priority areas of equality: women to men, minor to major ethnic groups, and other relevant equality areas.	Market presence (GRI 202-1)	Chapter <i>People</i> – "Vielfalt und Inklusion stärken" (Inclusion and Diversity) p.29 (qualitative reporting on equal pay)
	Wage level ^[D] Ratios of standard entry level wage by gender compared to local minimum wage. Ratio of the annual total compensation of the CEO to the median of the annual total compensation of all its employees, except the CEO.	Market presence (GRI 202-1)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People" (appendix tables referring to chapter People) p.16 (qualitative reporting on wage level compared to local minimum wage) No reporting of 'Ratio of the annual total compensation of the CEO to the median of the annual total compensation of all its employees, except the CEO'



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
	Risk for incidents of child, forced or compulsory labour An explanation of the operations and suppliers considered to have significant risk for incidents of child labour, forced or compulsory labour. Such risks could emerge in relation to: a) type of operation (such as manufacturing plant) and type of supplier; and b) countries or geographic areas with operations and suppliers considered at risk.	Child Labor (GRI 408-1b) Forced or compulsory labor (GRI 409-1)	Chapter <i>People</i> – "Vielfalt und Inklusion stärken" (Inclusion and Diversity) p.28 and following See appendix of <i>Our Impact Plan</i> (KPMG International) – table: UN Global Compact, p.11
Health and well-being	Health and safety ^[D] (%) The number and rate of fatalities as a result of work-related injury; high-consequence work-related injuries (excluding fatalities);	Occupational Health and Safety (GRI:2018 403-9a&b)	Our Impact Report – appendix: "Kennzahlen- tabellen zum Kapitel 2 People" (appendix tables referring to chapter People) p.17
	recorda-ble work-related injuries; main types of work-related injury; and the number of hours worked. GRI:2018 403-6a,	(GRI:2018 403-6a)	Chapter <i>People</i> – "Gesundheit und Wohlbefinden" (health and well-being) p.32
	An explanation of how the organization facilitates workers' access to non-occupational medical and healthcare services, and the scope of access provided for employees and workers.	Additional metrics: Employee representation on formal employer- employee health and safety committees (GRI 403-1)	100 percent of the workforce is covered by occupational health and safety committees.



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Skills for the future	Training provided (h, €) Average hours of training per person that the organization's employees have undertaken during the reporting period, by gender [D] and employee category[D] (total number of hours of training provided to employees divided by the number of employees). Average training and development expenditure per full time employee (total cost of training provided to employees divided by the number of employees).	Training and Education (GRI 404-1) Additional metrics: (GRI 404 2-3)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People" (appendix tables referring to chapter People) p.13 For further information about our activities regarding Learning and Development of our employess, see chapter People – "Entwicklung und Karriere ermöglichen" (Learning and Development), p.25 and following
ADDITIONAL METRICS BASED ON GRI			
Management approach	Explanation of the material topic and its Boundary The management approach and its components Evaluation of the management approach	Management approach (GRI 103 1- 3)	"Wesentliche Handlungsfelder" (Material fields of action) p. 9 and following Chapter <i>People</i> p.21 and following



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Employment	New employee hires and employee turnover Benefits provided to full-time employees that are not provided to temporary or part-time employees Parental Leave	Employment (GRI 401 1-3)	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People" (appendix tables referring to chapter People)) p.10; p.11 Chapter People – "Vielfalt und Inklusion stärken" (Inclusion and Diversity) p.28 and following
Non Discrimination	Incidents of discrimination and corrective actions taken	Non discrimination (GRI 406-1)	Chapter <i>People</i> – "Vielfalt und Inklusion stärken" (Inclusion and Diversity) p.28 and following



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Employment and wealth generation	Absolute number and rate of employment	Adapted, to include other indicators of diversity, from Employment – New employee	Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People"
	 Total number and rate of new employee hires during the reporting period, by age group, gender, other indicators of diversity^[L] 	hires and employee turnover (GRI 401-1a&b)	(appendix tables referring to chapter <i>People</i>) p.7
	and region.		Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People"
	Total number and rate of employee turn- over during the reporting period, by age	Additional metrics General disclosures Scale of the organization	(appendix tables referring to chapter <i>People</i>) p.10
	group, gender, other indicators of diversity ^[L] and region.	Information on employees and other workers (GRI 102 7-8)	For further information about the scale of the organization, see chapter "Das ist KPMG" (That's KPMG), p.4 and following

THEME

WEF IBC CORE METRICS AND DISCLOSURES

CORRESPONDING METRICS (GRI)

REFERENCES AND NOTES

Employment and wealth generation

Economic contribution

- 1. Direct economic value generated and distributed (EVG&D), on an accruals basis, covering the basic components for the organization's global operations, ideally split out by:
- Revenues
- Operating costs^[D]
- Employee wages and benefits^[D]
- Payments to providers of capital^[D]
- Payments to government^[D]
- Community investment
- 2. Financial assistance received from the government: total monetary value of financial assistance received by the organization from any government during the reporting period.^[D]

Economic performance

Direct Economic Value Generated and Distributed (EVG&D) (GRI 201-1)

Financial assistance received from government (GRI 201-4)

Chapter *Prosperity* – "Unsere Performance im Geschäftsjahr 2021" and "KPMG im Überblick" ("our performance in financial year 2021" and "KPMG at a glance") p.4 and following; as well as chapter "Gesellschaftliches Engagement fördern" (community engagement) p.40 and following



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
		ADDITIONAL METRICS:	
		Economic performance – Financial implications and other risks and opportunities due to climate change (GRI 201-2) Economic performance – Defined benefit plan obligations and other retirement plans (GRI 201-3)	See "Unser Nachhaltigkeitsverständnis" (Our understanding of sustainability) on p.8; "Vorwort" (foreword) on p.7, Chapter <i>Prosperity</i> – "Transformation begleiten" (attending transformation) p.35 Refer also to the annual consolidated financial statements of KPMG AG
Employment and wealth generation	Financial investment contribution 1. Total capital expenditures (CapEx) minus depreciation, supported by narrative to describe the company's investment strategy. 2. Share buybacks plus dividend payments, supported by narrative to describe the company's strategy for returns of capital to shareholders.	_	Refer to the annual consolidated financial statements of KPMG AG



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Innovation of better products and services	Total R&D expense (€) Total costs related to research and development.	-	Refer to the annual consolidated financial statements of KPMG AG Wirtschaftsprüfungsgesellschaft
Community and social vitality	Total tax paid The total global tax borne by the company, including corporate income taxes, property taxes, non-creditable VAT and other sales taxes, employer-paid payrolltaxes, and other taxes that constitute costs to the company, by category of taxes. (Community investment is included within the economic contribution metric (part of EVG&D))	Adapted from Direct Economic Value Generated and Distributed (EVG&D) (GRI 201-1)	Refer to the annual consolidated financial statements of KPMG AG Wirtschaftsprü- fungsgesellschaft



THEME		WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Employment and were (Expanded Metric)	alth generation	Infrastructure and services supported Qualitative disclosure to describe the below components: 1. Extent of development of significant infrastructure investments and services supported. 2. Current or expected impacts on communities and local economies, including positive and negative impacts where relevant. 3. Whether these investments and services are commercial, inkind, or pro bono engagements.	(GRI 203-1)	Chapter <i>Prosperity</i> – "Gesellschaftliches Engagement fördern" (community engagement); p.40 and following



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Governing purpose	Setting purpose The company's stated purpose, as the expression of the means by which a business proposes solutions to economic, environmental and social issues. Corporate purpose should create value for all stakeholders, including shareholders.	General disclosures – Role of highest governance body in setting purpose, values, and strategy (GRI 102-26)	"Unsere Verantwortung: Unsere Werte in den Mittelpunkt unseres Handelns stellen" (Our responsibility: Putting our values at the heart of everything we do), p.46 and p.47
Quality of governing body	Governance body composition Composition of the highest governance body and its committees by: competencies relating to economic, environmental and social topics; executive or non-executive; independence; tenure on the governance body; number of each individual's other significant positions and commitments, and the nature of the commitments; gender; membership of underrepresented social groups; stake-holder representation.	General disclosures: Governance structure (GRI 102-18) Composition of the highest governance body and its committees (GRI 102-22) Diversity and equal opportunity Diversity of governance bodies and employees (GRI 405-1a)	Chapter Governance – "Leitungsorgan" ("Governance Body"), p.48 Our Impact Report – appendix: "Kennzahlentabellen zum Kapitel 2 People" (appendix tables referring to chapter People) p.7 and following



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Stakeholder engagement	Material issues impacting stakeholders A list of the topics that are material to key stakeholders and the company, how the topics were identified and how the stakeholders were engaged.	General disclosures: Consulting stakeholders on economic, environmental and social topics (GRI 102-21)	"Unser Nachhaltigkeitsverständnis" ("Our sustainability strategy") p.8 "Wesentliche Handlungsfelder" (Material fields of action) p. 9 and following
	noiders were engaged.	Approach to stakeholder engagement (GRI 102-43) List of material topics (GRI 102-47)	See also: Our Impact Plan 2022 (KPMG International) – material issues identified by KPMG firms
		Additional metrics: List of stakeholder groups (GRI 102-409)	"Unser Nachhaltigkeitsverständnis" ("Our sustainability strategy"): Unsere Stakeholder (Our Stakeholders), p.8
		Key topics and concerns raised (GRI 102-44)	



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Ethical behaviour	Anti-corruption 1. Total percentage of governance body members, employees and business partners	Anti-Corruption Communication and training about anti- corruption policies and procedures	Chapter <i>Governance</i> ; p.45 and following Number of employees receiving an anti- corruption training: Chapter <i>Governance</i> ;
	who have received training on the organization's anti-corruption policies and procedures, broken down by region. a) Total number and nature of incidents of corruption confirmed during the current year, but related to previous years and b) Total number and nature of incidents of corruption confirmed during the current year, related to this year. 2. Discussion of initiatives and stakeholder engagement to improve the broader operating environment and culture, in order to combat corruption.	Confirmed incidents of corruption and actions taken (GRI 205-3)	p.49
	Protected ethics advice and reporting mechanisms A description of internal and external mechanisms for	General disclosures: Mechanisms for advice and concerns about ethics (GRI 102-17)	Chapter <i>Governance</i> ; p.45 and following
	 Seeking advice about ethical and lawful behaviour and organizational integrity; Reporting concerns about unethical or lawful behaviour and organizational integrity 		



THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
Risk and opportunity oversight	Integrating risk and opportunity into business process Company risk factor and opportunity disclosures that clearly identify the principal material risks and opportunities facing the company specifically (as opposed to generic sector risks), the company appetite in respect of these risks, how these risks and opportunities have moved over time and the response to those changes. These opportunities and risks should integrate material economic, environmental, and social issues, including climate change and data stewardship	General disclosures: Key impacts, risks, and opportunities (GRI 102-15)	Chapter Governance – "Instrumente der Qualitätssicherung einsetzen" ("instruments of quality assurance") p. 48 and following



Additional GRI indicators

THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
General Disclosure	Name of the organization	GRI 102-1	See "Das ist KPMG" ("That's KPMG"), p.4 f
	Activities, brands, products and services	GRI 102-2	See "Das ist KPMG" ("That's KPMG"), p.4 f
	Location of headquarters	GRI 102-3	See "Das ist KPMG" ("That's KPMG"), p.4 f
	Location of operations	GRI 102-4	See "Das ist KPMG" ("That's KPMG"), p.4 f
	Ownership and legal form	GRI 102-5	See "Das ist KPMG" ("That's KPMG"), p.4 f
	Markets served	GRI 102-6	See "Das ist KPMG" ("That's KPMG"), p.4 f
	Supply Chain	GRI 102-9	Chapter Governance – "Nachhaltiges Lieferantenmanagement sicherstellen" (Ensure sustainable supplier management)
	Significant changes to the organization and its supply chain	GRI 102-10	Chapter Governance – "Nachhaltiges Lieferantenmanagement sicherstellen" (Ensure sustainable supplier management) p.51 Chapter Prosperity – "Mehrwert für unsere Kunden schaffen" (driving value for our clients): p.37 and following; "Audit im Wandel: Vorausschauende Ansätze für steigende Anforderungen und neue Chancen: p.36



Additional GRI indicators

THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
	External initiatives Membership of associations	GRI 102-11-13	See "Übersicht unserer Mitgliedschaften und Initiativen, Zertifizierungen sowie Auszeichnungen" ("Overview of our memberships and initiatives, certifications and awards") p.52 "Unser Nachhaltigkeitsverständnis" ("Our sustainability strategy") p.8
	Statement from senior decision-maker	GRI 102-14	"Vorwort" (Foreword), p.7
	Defining report content and topic Boundaries	GRI 102-46	"Über diesen Bericht" (About this report), p.3
	Changes in reporting	GRI 102-49	"Über diesen Bericht" (About this report), p.3
	Reporting period	GRI 102-50	"Über diesen Bericht" (About this report), p.3
	Date of the most recent report	GRI 102-51	"Über diesen Bericht" (About this report), p.3
	Reporting cycle	GRI 102-52	"Über diesen Bericht" (About this report), p.3



Additional GRI indicators

THEME	WEF IBC CORE METRICS AND DISCLOSURES	CORRESPONDING METRICS (GRI)	REFERENCES AND NOTES
	Contact point for questions regarding the report	GRI 102-53	"Impressum", p.53
	Claims of reporting in accordance with the GRI Standard	GRI 102-54	"Über diesen Bericht" (About this report), p.3
	GRI content index	GRI 102-55	This document; WEF IBC metrics -Indizes, explanations and data with referring and additional GRI indicators.
	External assurance	GRI 102-56	This report has not been externally assured.





Impressum

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