

HR Consulting

Empowering Organization with People and Change Solutions

KPMG Caucasus and Central Asia

Organizations are operating in a rapidly changing world, which presents new challenges and demands greater flexibility and responsiveness. As a result, businesses should navigate increasingly risky, costly, and complex environments. This, in turn, creates opportunities to design better strategies, develop new products, expand into new markets, rethink business models, and transform organizational performance.

To achieve success, organizations must transform how people are led, managed, and developed through large-scale, complex change programs. Today, HR has the potential to drive profound transformation, being challenged like never before to convert the full potential of an organization's people into financial performance and market value. At KPMG, we unlock this potential and navigate transformational change across all functions to deliver unprecedented performance.

We offer different solutions across the following directions:



People and change strategies

Development and implementation of solutions for effective people management, increasing employee engagement, and adapting to changes in the business environment.



Digital HR transformation

Integration of advanced technologies into HR processes, automation of daily tasks, and improvement of employee data management to enhance HR efficiency



Performance evaluation and grading systems re/design

Development and refinement of employee performance assessment methodologies, establishment of fair grading, and motivation systems.



Job descriptions architecture

Creation and updating of a job description system to ensure role transparency, improve employee efficiency, and align with business needs.



Organizational structure re/design

Optimization of organization's structure considering strategic goals, modern challenges, and business process efficiency.



Change management

Planning and implementation of initiatives to help employees and business processes adapt to changes while minimizing risks.



Compensation system re/design

Development of competitive compensation, bonus, and benefits systems aimed at attracting, retaining, and motivating employees.

How can KPMG help?

At KPMG, we understand that businesses today face complex workforce challenges that demand strategic, data-driven solutions. Our expertise can help you navigate these challenges and optimize your HR functions for long-term success.

Contacts





Timur Omashev

Partner, Head of Consulting Department

KPMG Caucasus and Central Asia

TOmashev@kpmg.kz



Zaruhi Furunivan

Director, Consulting, **KPMG** Caucasus and Central Asia

M +37495 325311 zfurunjyan@kpmg.com

Miranda Morchadze

Manager, Consulting, **KPMG** Caucasus and Central Asia

M +995 557 740 845 mmorchadze@kpmg.com

kpmg.kz



The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavor to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

© 2025 KPMG Tax and Advisory LLC, a company incorporated under the Laws of the Republic of Kazakhstan and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

The KPMG name and logo are trademarks used under license by the independent member firms of the KPMG global organization.