



Key tax developments in 2025 – Tax Audit & Transfer Pricing

Chang Mei Seen

Executive Director | KPMG in Malaysia

Tax Summit 2025 | 4 November 2025

Agenda

1. What's new in Transfer Pricing?

Latest rules and guidelines – the new norm

2. What's the risk? Navigating Transfer Pricing audits

From selection to tax and penalty exposure – what you need to know

3. FAQ posted to IRB during TP & TCG Seminar 2025

Q&A which may interest you

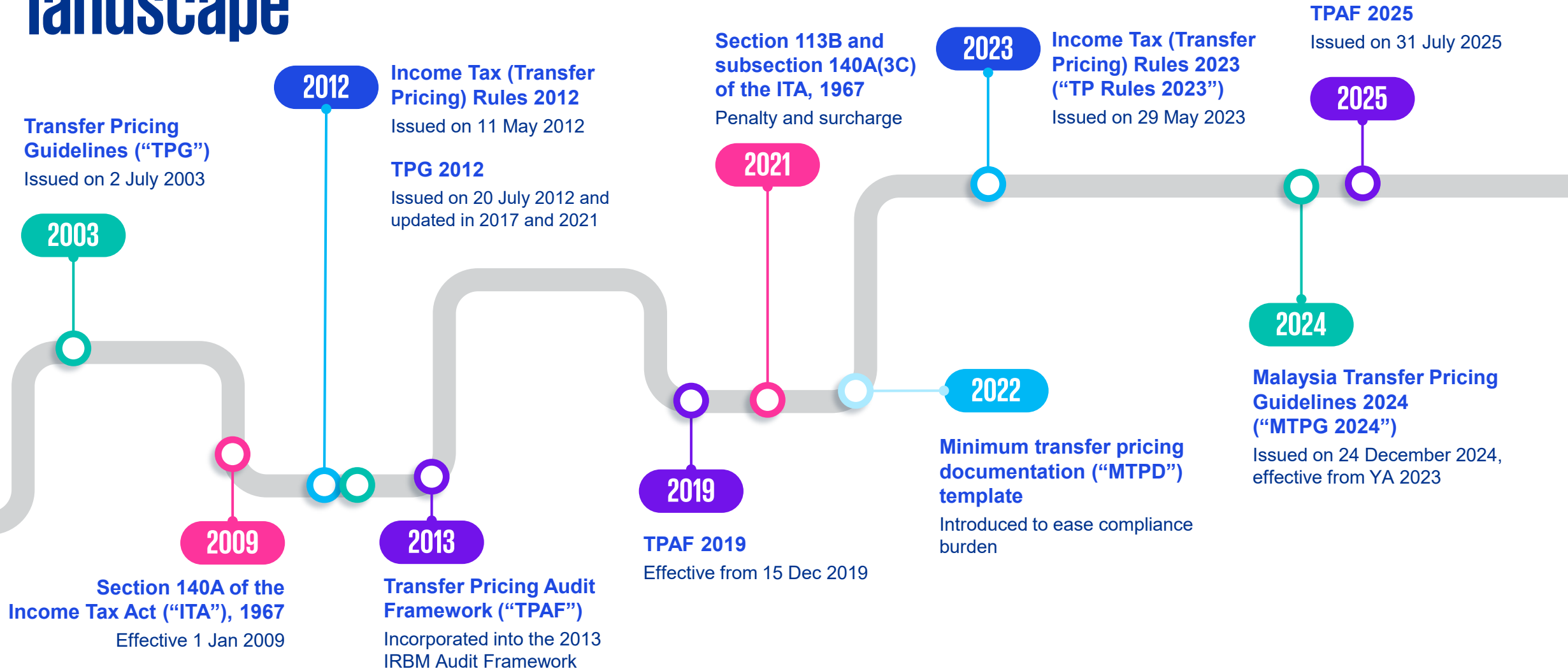
4. What to do?

Key takeaways



What's new in Transfer Pricing?

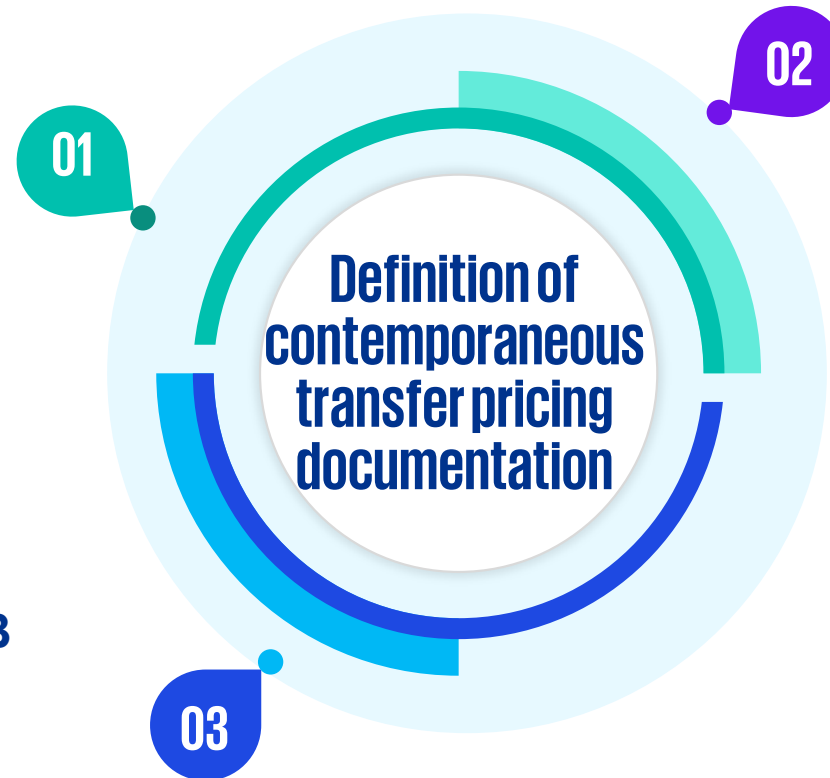
Evolution of Malaysia's transfer pricing landscape



What's new in the TP Rules 2023?

Brought into existence prior to the due date for furnishing a return

Furnished to the IRB within 14 days from date of service



Contain the complete information required

- ▶ Schedules 1, 2, 3
- ▶ Index
- ▶ Completion date
- ▶ Documents relevant to the TP analysis
- ▶ Information to determine the arm's length price
- ▶ Indication of any non-applicability of the information

What's new in the TP Rules 2023?

Interquartile range



Before YA 2023

From YA 2023



TP Rules 2023 arm's length range ("ALR")



Arm’s length range - Illustration

Set of comparable companies:

Operating Margin (“OM”)	Company A	Company B	Company C	Company D	Company E	Company F
	4.42%	7.23%	4.63%	3.79%	18.27%	13.38%

Range of results:

Prior to YA 2023			YA 2023 onwards		
Range		OM	Range		OM
Inter-quartile range	Minimum	3.79%	Arm’s length range	Minimum	3.79%
	25 th percentile	4.47%		37.5 th percentile	4.60%
	Median	5.93%		Median	6.30%
	75 th percentile	11.84%		62.5 th percentile	8.00%
	Maximum	18.27%		Maximum	18.27%

What's new in the TP Guidelines 2024?

Types of contemporaneous transfer pricing documentation

01

- Not required to prepare a contemporaneous transfer pricing documentation (“CTPD”)

02

- Full CTPD

03

- Minimum CTPD

Types of CTPD

Persons who are exempted must still comply with the arm's length principle and must ensure to keep all relevant documents.

Not required to prepare CTPD

- Individuals not carrying on a business
- Individuals/partnerships carrying on a business who only engage in domestic controlled transactions
- Total controlled transactions $\leq$ RM1mil
- Solely domestic controlled transactions where both parties –
 - do not enjoy tax incentives;
 - are taxed at the same headline tax rate; or (and)
 - do not suffer losses for two consecutive years prior to the controlled transactions.

Full CTPD

- Gross business income $>$ RM30mil and total cross-border controlled transactions $\geq$ RM10mil annually
- Receives or provides controlled financial assistance of $>$ RM50mil annually

Minimum CTPD

- A person who enters into controlled transaction but does not fall under paragraph 1.5 (not required to prepare CTPD) or paragraph 1.7 (required to prepare full CTPD) of the Guidelines

Disclosure changes in Form C

Information on controlled transactions

Item F9 (Attachment)

Part A: Company information

1. Is the company required to prepare a Transfer Pricing Documentation?

☐ 1 = Yes

☐ 2 = No

YA 2024

YA 2025

Item G12 (Attachment)

Part A: Company information

1. Is the company required to prepare a Contemporaneous Transfer Pricing Documentation?

☐ 1 = Exempted

☐ 2 = Minimum Contemporaneous Transfer Pricing Documentation

☐ 3 = Full Contemporaneous Transfer Pricing Documentation

Penalties and surcharge

Failure to furnish CTPD

**S113B
(1)**

On conviction

- $\text{RM}20,000 \leq \text{Fine} \leq \text{RM}100,000$; and/or
- Imprisonment ≤ 6 months

**S113B
(4)**

If no prosecution

- $\text{RM}20,000 \leq \text{Penalty} \leq \text{RM}100,000$

Applicable for each YA from YA 2023

TP adjustment

Basis period commencing before 1 Jan 2021

- Penalty $\leq 100\%$ of undercharged tax

1 st offence	15%
2 nd offence	30%
$\geq 3^{\text{rd}}$ offences	45%

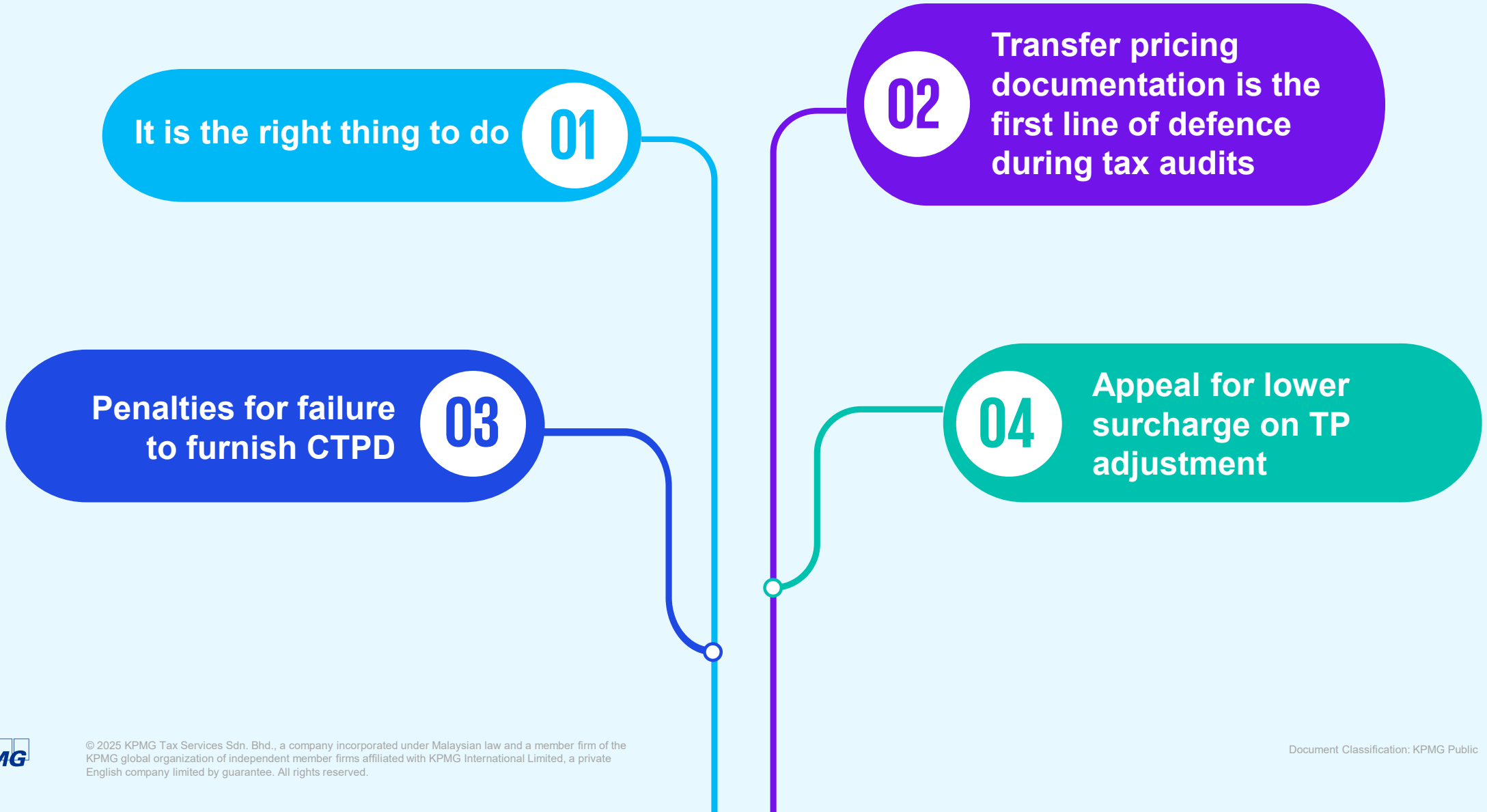
Basis period commencing on/after 1 Jan 2021

- Surcharge $\leq 5\%$ of TP adjustment

**S113
(2)**

**S140A
(3C)**

Why comply?



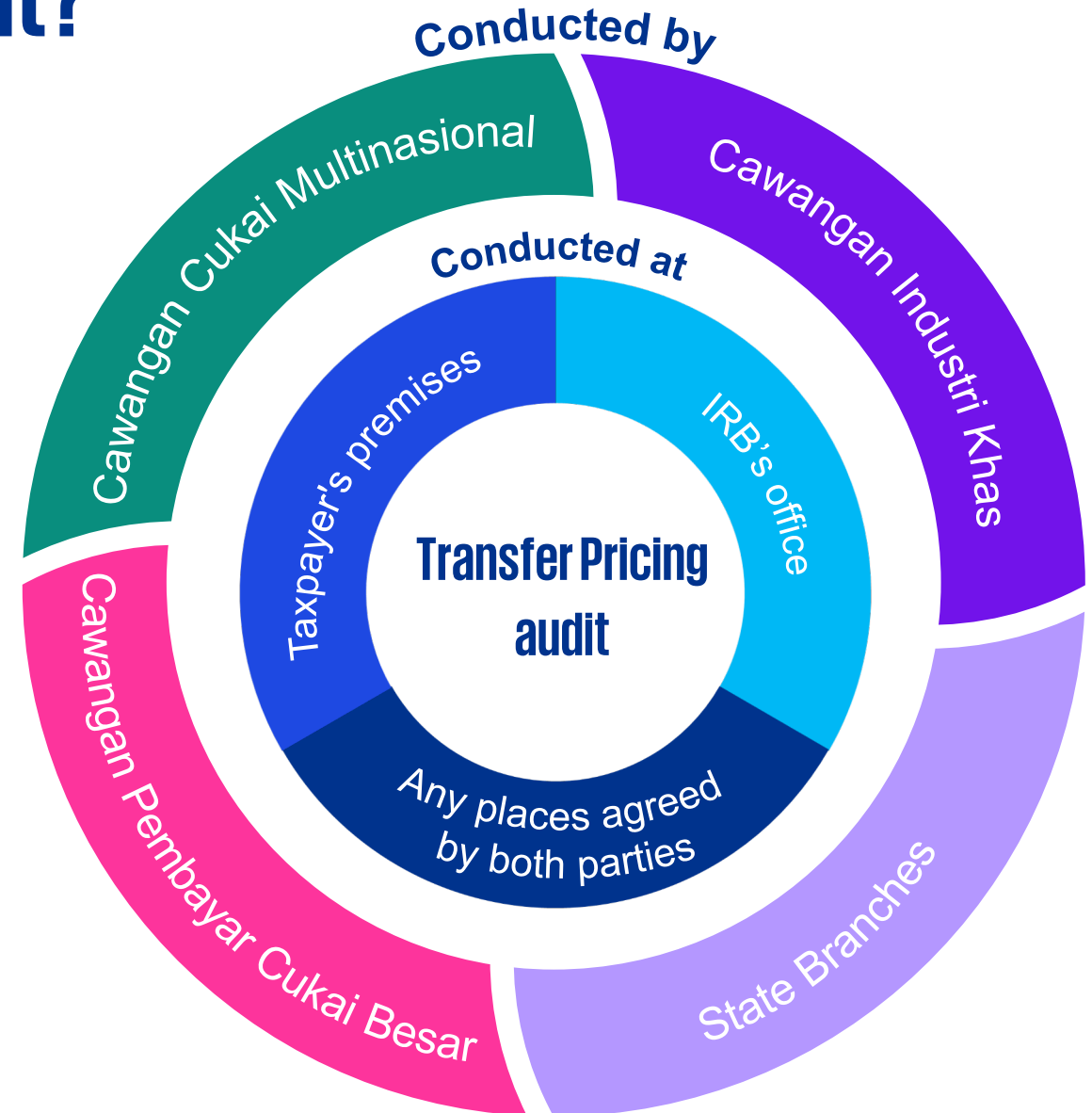


What's the risk? Navigating Transfer Pricing audits

What is a Transfer Pricing audit?

A **comprehensive audit examination** of a taxpayer's business records and financial affairs to ensure that the controlled transactions carried out are in accordance with the arm's length principle.

The TP documentation is an essential document to demonstrate that controlled transactions have been carried out at arm's length.



Main objectives of TP audits

To ascertain that the income reported is correct and in an orderly manner, and that the tax paid is accurately determined in accordance with the tax laws and regulations.

Main objectives

01

Ensure compliance with the arm's length principle in a controlled transaction

02

Ensure compliance with Malaysian tax laws as well as other regulations issued by IRB

03

Ensure voluntary compliance with the tax laws and regulations so that tax compliance can be achieved under the self-assessment system

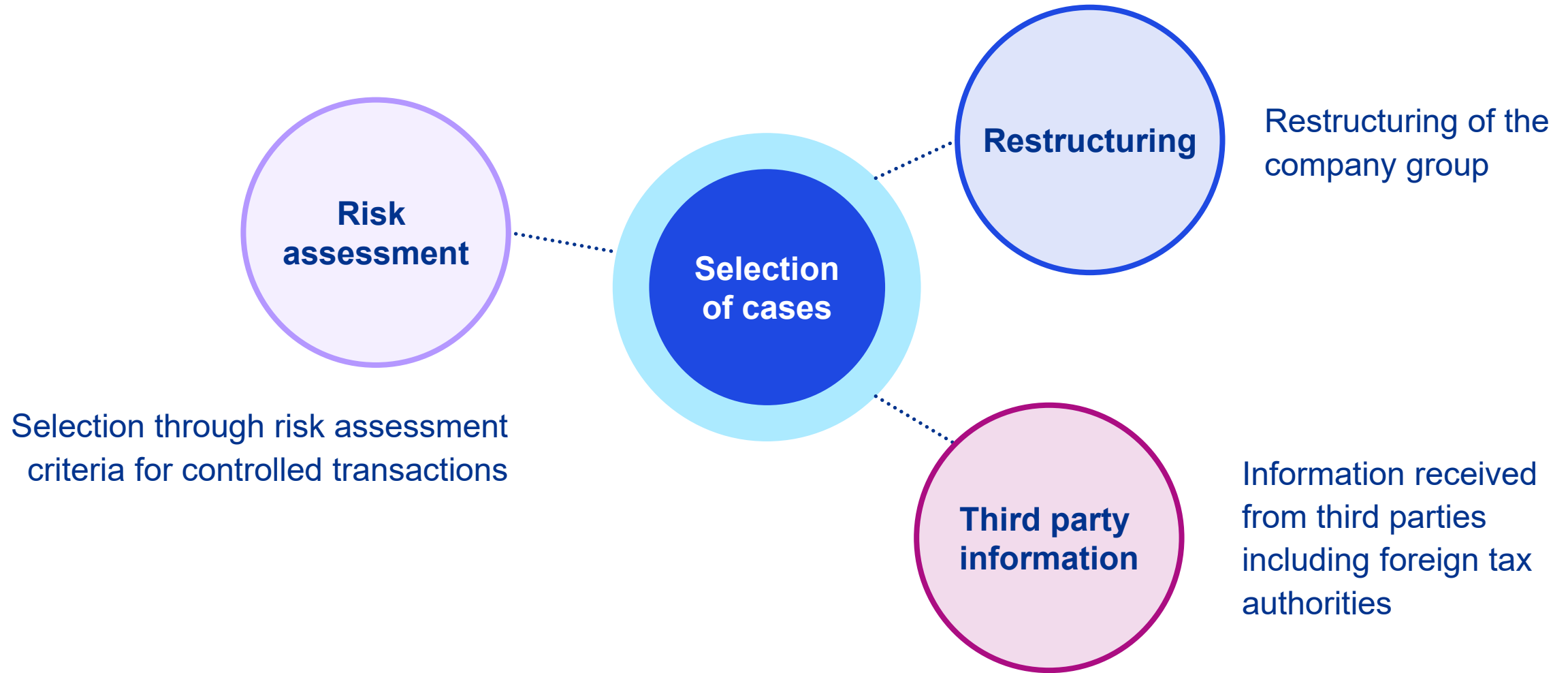


TP audit process

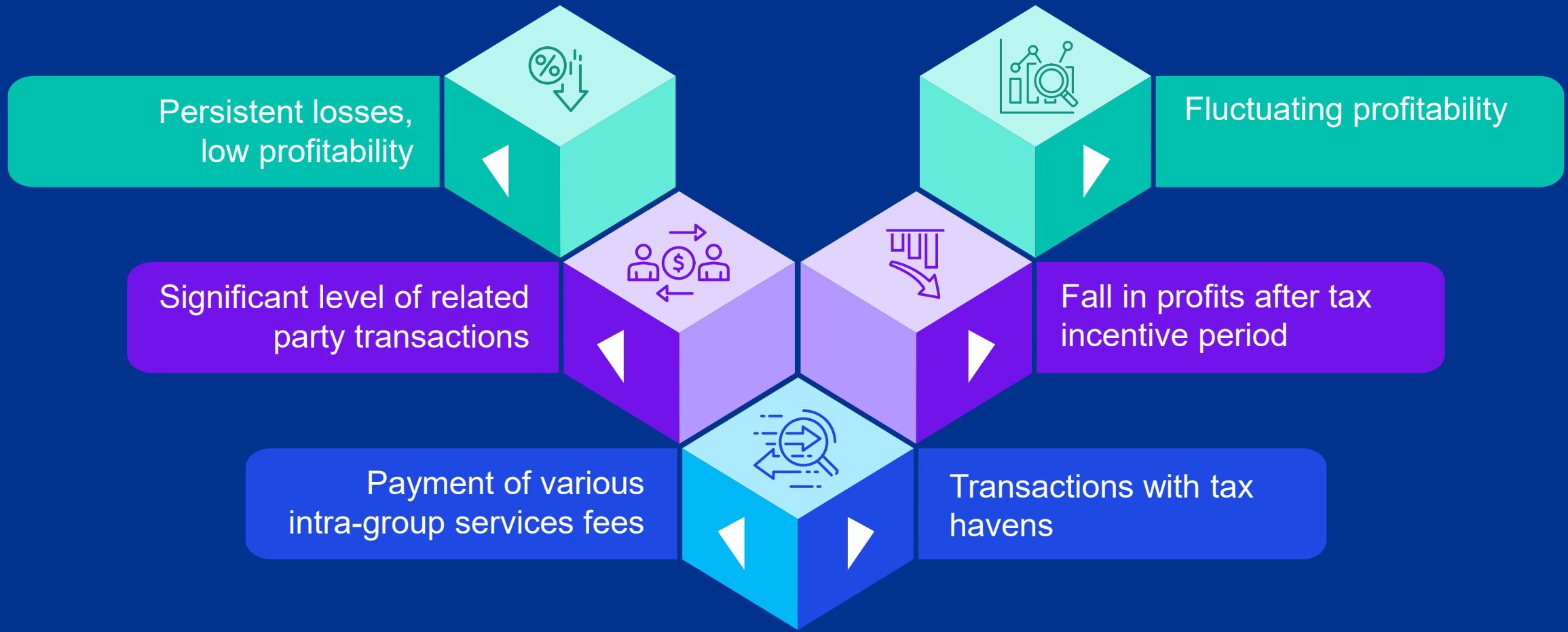


*Taxpayer required to feedback within 14 days

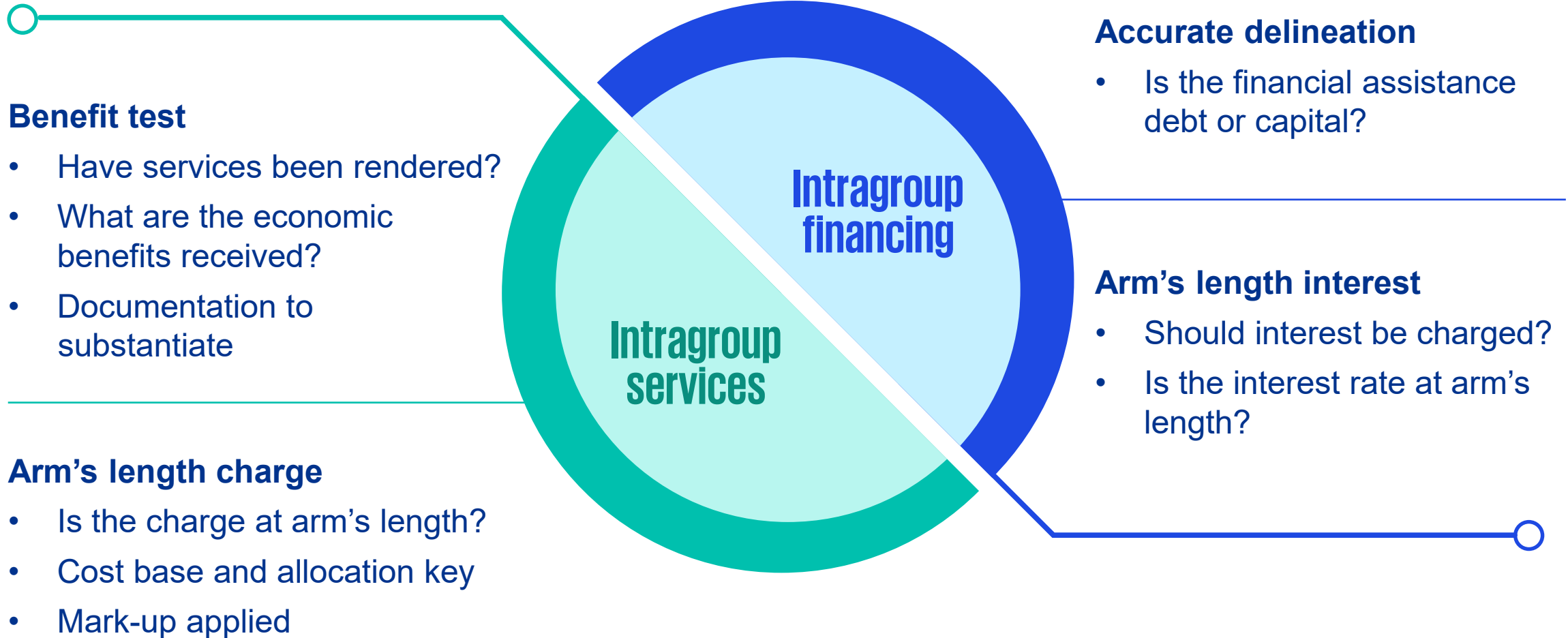
Basis in the selection of TP tax audit cases



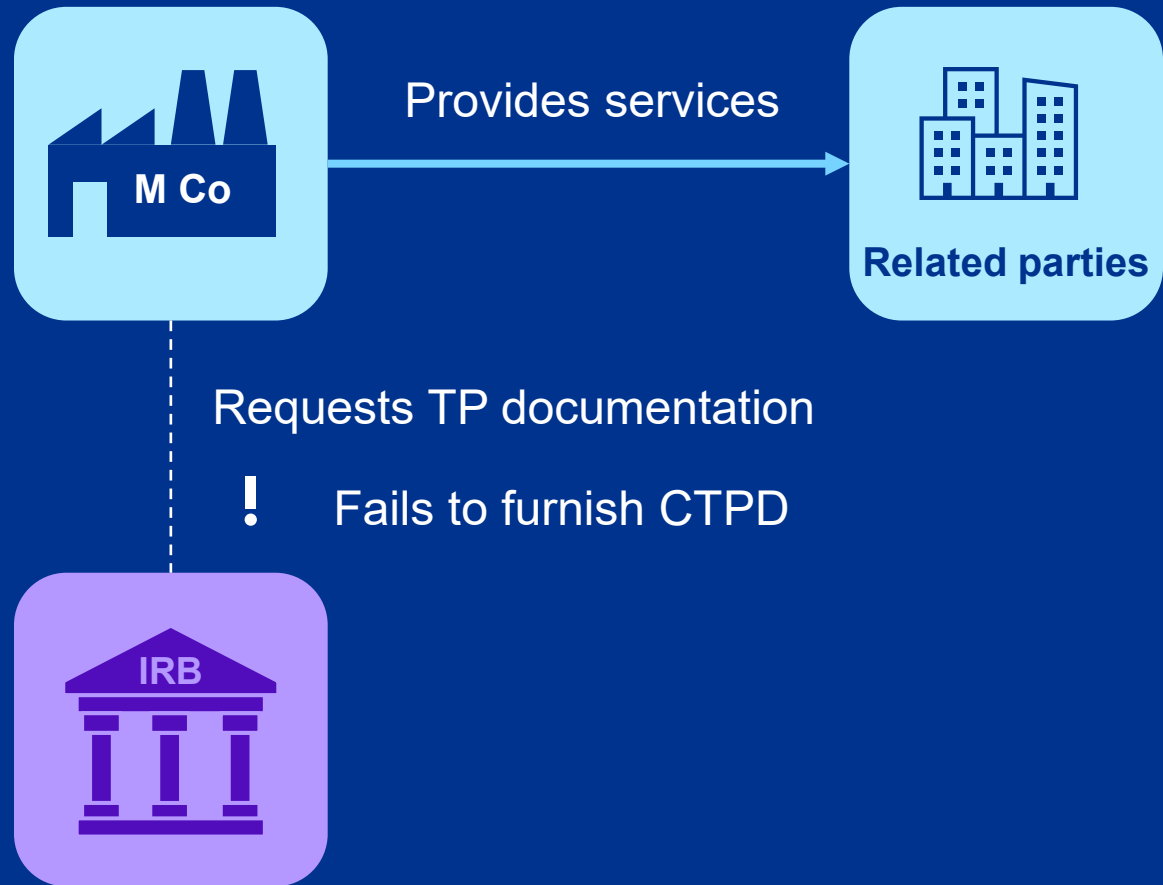
Potential TP audit triggers



TP audit focus areas



Case study 1



- Company M (“M Co”) is a shared service centre for the group.
- M Co did not prepare a TP documentation nor transfer pricing analysis to defend the arm’s length nature of its related party transactions.
- IRB conducted an audit on M Co for the YA 2021 to YA 2023.
- IRB proposed a local benchmarking analysis using the transactional net margin method (“TNMM”) to review whether M Co’s related party transactions comply with the arm’s length principle.

Case study 1

- M Co prepared the requested local benchmarking analysis and submitted it within 14 days.
- The range of net cost plus margin (“NCPM”) results is compared with M Co’s profitability.

	YA 2021	YA 2022		YA 2023
M Co (Tested party)	4.50%	5.57%		1.87%
Interquartile range			Arm’s length range	
25 th percentile	0.46%	1.53%	37.5 th percentile	2.06%
Median (50 th percentile)	3.21%	4.80%	Median	5.22%
75 th percentile	6.57%	7.08%	62.5 th percentile	8.37%

Case study 1

Calculation of TP adjustment for YA 2023

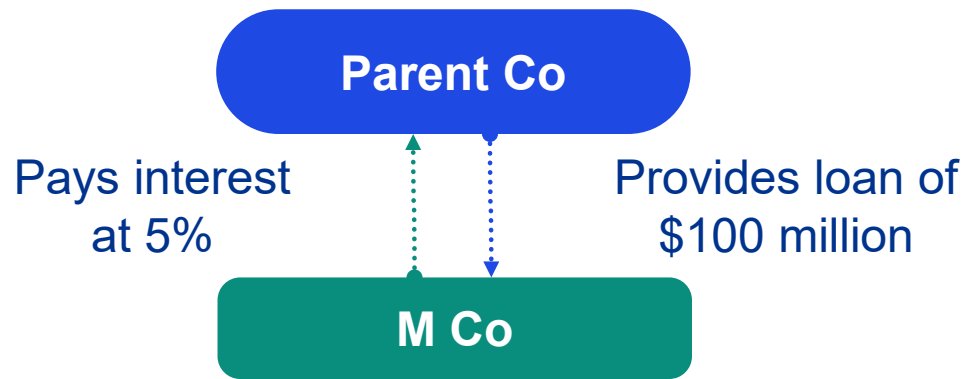
M Co		1.87%
Median		5.22%
Difference	[A]	3.35%
Total cost of M Co	[B]	100,000,000
TP adjustment	[C] = [A] x [B]	3,350,000

Calculation of additional tax, surcharge and penalty

TP surcharge (up to 5% on TP adjustment)	[C] x 5%	167,500
Additional tax payable ¹	[C] x 24%	804,000
Penalty for failure to furnish CTPD for each year of assessment <i>*Depends on period of delay</i>		300,000
Total additional tax, surcharge and penalty		1,271,500

¹Simplified calculation for illustration purposes only

Case study 2



- Company M (“M Co”) is a wholly owned subsidiary of Parent Co.
- Parent Co provided a loan to M Co.
- Loan features:
 - Loan amount \$100 million
 - 5% fixed interest rate
 - 10-year tenure

Arm's length considerations

1. Is this loan in fact a loan?
2. If it is a loan, what is the arm's length interest rate?

Case study 2

IRB's Guidelines on Tax Treatment of Hybrid Instrument

Source & priority of payment / repayment

- Dependent on retained earning?
- Expected to bear potential losses?
- Order of repayment in case of liquidation / dissolution

In the event of default

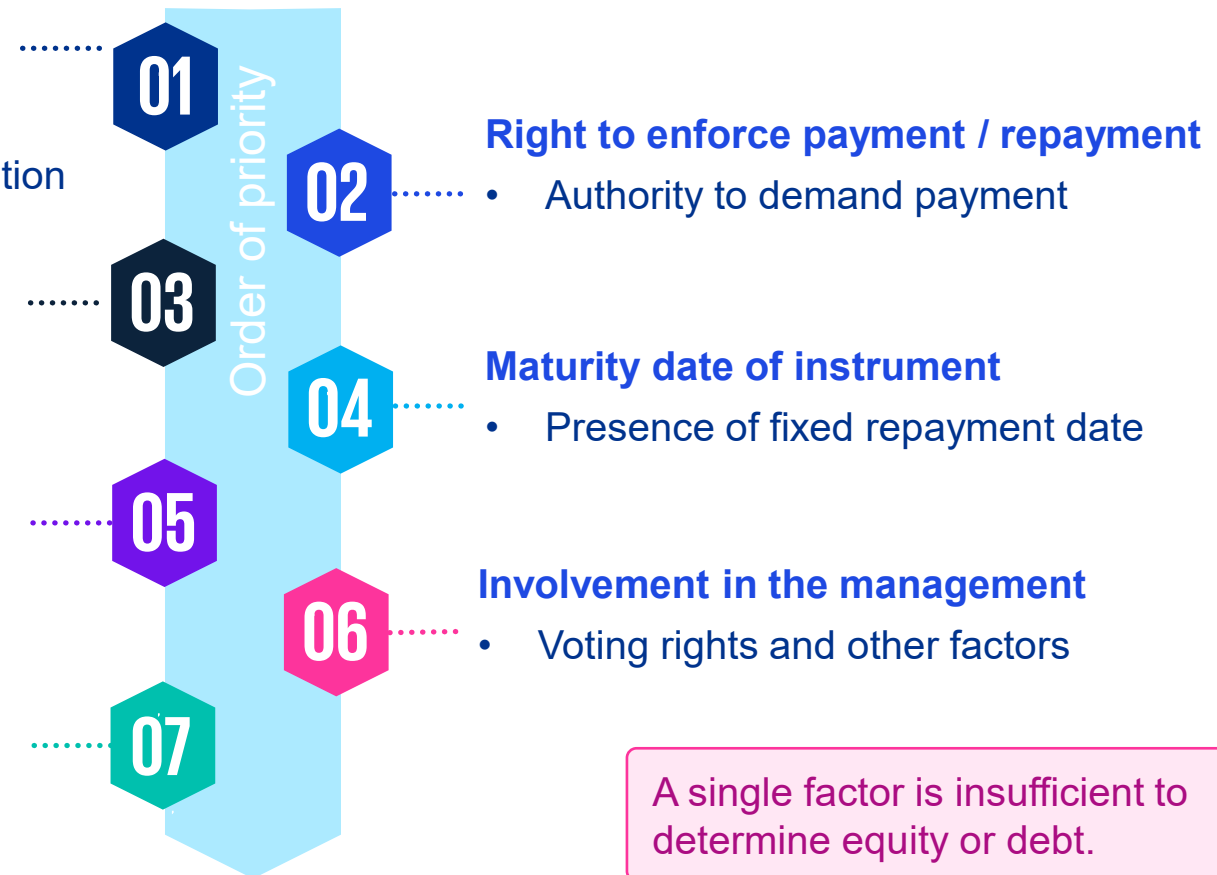
- Right to recover principal or accumulated distributions / profits

The ability of the issuer to obtain loan and make payment in an arm's length transaction

- Can the issuer secure loan from a third party?
- Ratio analysis & issuer's financial position

Benefit to the instrument holder

- Long-term capital appreciation vs. steady stream of recurring income regardless of profitability





FAQ posted to IRB during TP & TCG Seminar 2025

FAQ posted to IRB during TP & TCG Seminar 2025



Financial assistance threshold

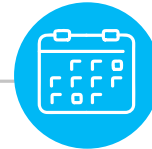
How do I calculate financial assistance to assess if it exceeds the full CTPD threshold?

- ✓ Total controlled financial assistance (principal amount) provided / received during YA
- ✓ Domestic & cross border
- × Year-end balances / outstanding amounts
- × Repayments
- × Net off between loans provided and received
- × Interest income / expense

Completion due date of CTPD

When is the due date for CTPD completion?

- ✓ Tax return filing due date
- ✓ Grace period under IRB's filing programme
- ✓ Extension of time granted to file the tax return



S113B & minimum CTPD

Given that a minimum TPD is prepared with reduced documentation requirements, what are the consequences of not preparing a minimum TPD?

From YA 2023, failure to submit CTPD within 14 days of IRB notice may lead to S113B penalty or prosecution. Applies to both minimum and full TPD.

Disclosure changes in Form C

Information on controlled transactions

Item F9 (Attachment) <u>Part B: Controlled transactions</u>			Item G12 (Attachment) <u>Part B: Controlled transactions</u>		
YA 2024			YA 2025		
Item	Subject	Explanation	Item	Subject	Explanation
B10	Loans to associated person	Brought forward balance of loan amount plus total amount of loans given, excludes any payment received within the year	B10	Loans to associated person	Brought forward balance of loan amount plus total of loan provided during the basis period without regards to any repayment received for the loan.
B11	Loans from associated person	Brought forward balance of loan amount plus total amount of loans received, excludes any payment made within the year	B11	Loans from associated person	Brought forward balance of loan amount plus total of loan received during the basis period without regards to any repayment of the loan.



What to do?

Key takeaways



Understand

Understand and familiarise with local transfer pricing requirements to ensure the company's policies comply with laws and regulations.



Document

Ensure a robust first line of defence with contemporaneous transfer pricing documentation and relevant supporting documents.



Review

Identify potential risks and take mitigation actions before an audit.





Some or all of the services described herein may not be permissible for KPMG audit clients and their affiliates or related entities.



kpmg.com.my/TaxBusinessSummit

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavor to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

The KPMG name and logo are trademarks used under license by the independent member firms of the KPMG global organization.

© 2025 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Document Classification: KPMG Public