

Defense Global Center of Excellence

At both a national and an international level, defending and protecting national interests is paramount. But as defense budgets start to constrict, governments and defense leaders are increasingly seeking opportunities to enhance their defense capability while simultaneously reducing costs.

Serving those who serve their country

KPMG's Defense Global Center of Excellence (COE) brings together leading subject matter experts, functional specialists and highly experienced defense leaders to create solutions that meet a wide range of client challenges including:

- Developing and maintaining transformation programs in finance, logistics/supply chains, information technology, training and procurement to improve cost effectiveness and efficiency;
- Taking advantage of opportunities to reduce costs while maintaining operational capability through partnerships with the private sector;
- Improving costing capability by developing complete life cycle costs for the acquisition and through life support of new and existing capabilities;
- Effectively supporting the equipment capability lifecycle at all stages including: requirements definition, acquisition, operation and through-life-support and disposal;
- Rationalizing back office support overheads in areas such as finance, HR, ICT and procurement while maintaining or enhancing the quality of service provided to operational forces.

Creating more effective and efficient defense organizations

KPMG's Defense Global COE works hand-in-hand with a network of member firms to develop valuable client solutions and trusted advice. Every day, over 145,000 professionals collaborate across KPMG's global network in 152 countries worldwide to create tailored and holistic services to suit the unique needs of clients in key areas such as:

Equipment Acquisition and Procurement: KPMG firms work with procurement leaders to navigate through the often inevitable trade-offs between budget, schedule and the final capability being delivered.

Information Technology: KPMG's defense professionals have the relevant experience and insight to turn diverse IT strategies into value enablers.

Supply Chain/Logistics: KPMG professionals understand the balance between efficiency and effectiveness in defense and work closely with clients to deliver robust yet cost-effective logistics systems and processes.

Human Resources/Recruiting/Training: KPMG's Defense specialists combine deep insight in shared service and capability development to create solutions that lead to streamlined and improved HR functions, efficient organizational structures and effective management of the human dimension of change.

Property/Estate Management: Whether dealing with residential-style accommodation or complex specialist maintenance and equipment support facilities, KPMG professionals can help clients manage intricate and diverse property and estate requirements.

Finance and Budget: KPMG professionals can help clients ensure finance and budget requirements are aligned and met, and also help them manage complex project budget and finance management challenges associated with major infrastructure and equipment acquisitions projects.

Intelligence and Security: Defense professionals at KPMG help clients to perform highly specialized functions and liaise with multiple government agencies and departments within this complex domain.

Medical and Health Services: From the operation of frontline medical and health facilities and major hospitals through to rehabilitation and veterans services, KPMG's defense network helps clients to deliver and develop these specialist capabilities by leveraging an array of diverse operating models.



Ken Drover

Global Head
Defense Center of Excellence

As the Global Head for KPMG's Defense Global COE, Ken Drover directs the KPMG network's defense sector strategy and helps deliver value for clients by harnessing capabilities, experiences and leading practices from KPMG firms around the world.

Ken has more than four decades of experience in the aviation and defense sectors – holding a number of Command appointments in the Royal Australian Air Force in the areas of engineering and logistics and numerous senior leadership positions in Australian and New Zealand airlines – where he developed capabilities in key areas such as strategic planning and development, business transformation, contract evaluation, risk management, project management, supply chain management and IT services.

For a decade now Ken has been an integral part of the KPMG team focused on the Defense sector for KPMG in Australia.

At KPMG, our professionals have access to and work across a broad range of industries to provide practical advice and complete, integrated solutions to help address the challenges facing defense organizations. We have global teams who work closely with our local firms and clients to share best practices and knowledge from around the world in a variety of industries and sub-sectors, including:

Cities	Healthcare
Defense	Human & Social Services
Education	Infrastructure
Finance & Treasury	International Development Assistance Services
Government	Justice & Security

Contact us

Ken Drover
Global Head
Defense Center of Excellence
T: +61 3 9288 6623
E: kdrover@kpmg.com.au

kpmg.com/government

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