



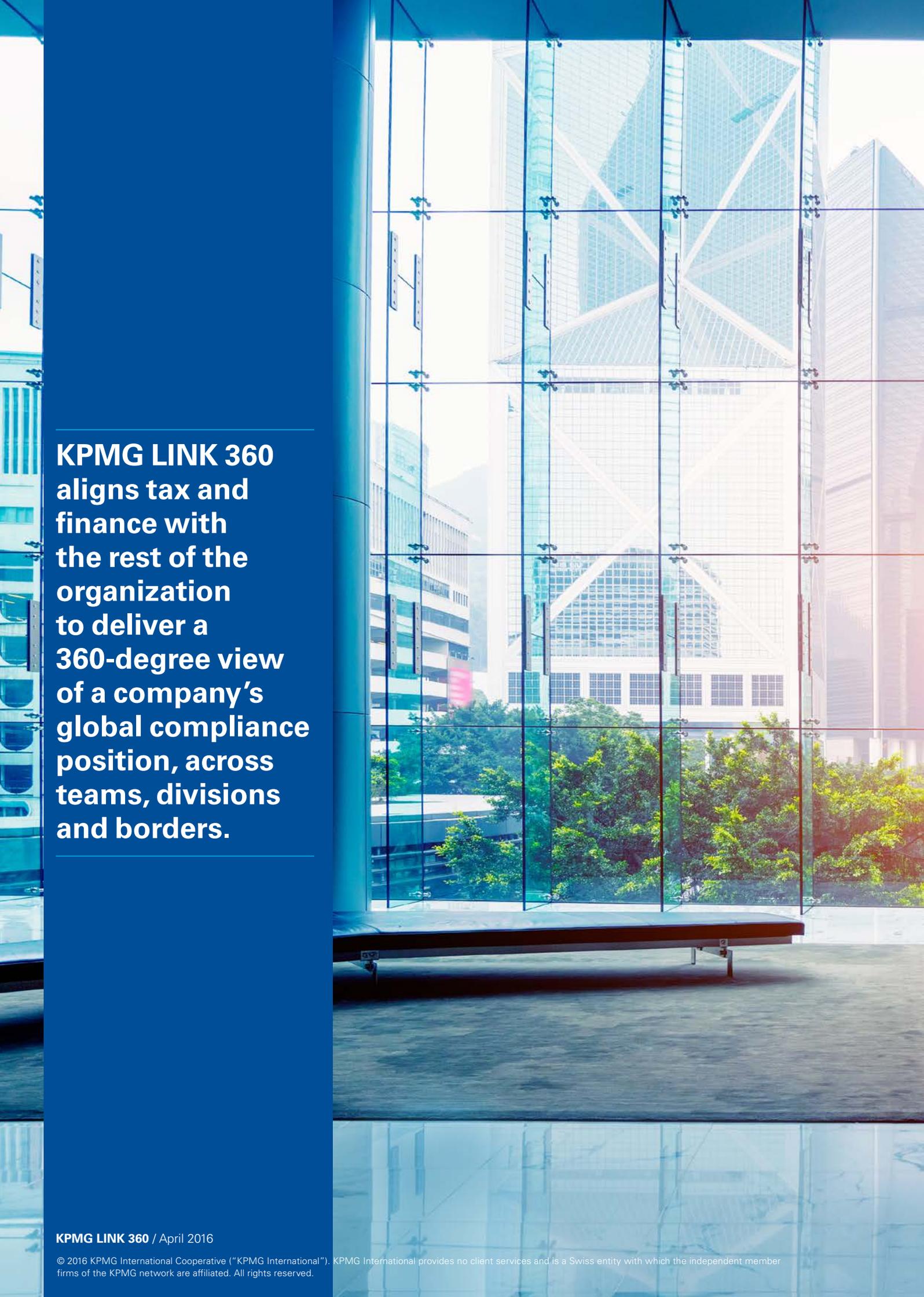
KPMG LINK 360

**Visibility and control of
global compliance**

April 2016

KPMG International





**KPMG LINK 360
aligns tax and
finance with
the rest of the
organization
to deliver a
360-degree view
of a company's
global compliance
position, across
teams, divisions
and borders.**



What KPMG LINK 360 offers

KPMG LINK 360 is our global process management and collaboration tool that makes swift responses to queries easy. It aligns tax and finance with the rest of the organization to deliver a 360-degree view of a company's global compliance position, across teams, divisions and borders. Developed by compliance professionals for compliance professionals, it is a web-based application that helps you monitor and control your filings and positions, reduce risks, and answer queries whenever and wherever they arise.

KPMG LINK 360 provides an efficient way to exchange information among internal teams or third-party providers, wherever they are in the world. It provides a secure, structured environment in which senior management and local teams can collaborate, manage processes, gather and retrieve information, and generate the necessary outputs in a timely fashion.

This agile technology delivers a rounded perspective and seamless connectivity, enabling the cost-effective fulfillment of compliance obligations alongside much broader management of risk and planning. It delivers transparency and access to reliable business information at the touch of a button. It frees up tax and finance personnel, empowering them to be proactive and add greater value to the business. And because it is hosted by KPMG, it puts minimal demands on your own IT resources and infrastructure.

Features and benefits

Helps manage operational risk

Risk management and corporate governance — KPMG LINK 360 gives you better and more complete information quickly, enabling proactive management of statutory filing positions, demonstrating more effective control of compliance.

Delivers better management information

Access to strategic management information — KPMG LINK 360 centrally captures and reports key management data sourced from all your local compliance processes, mitigating the risks associated with manual aggregation.

Drives global consistency

Consistency of processes — it provides a framework that helps drive consistency of processes and the implementation of controls globally.

Quick to configure, easy to use

Fast implementation for ease and efficiency of use — KPMG LINK 360's design is flexible and easily configured and sits within a secure environment without the need to integrate with your systems. It is intuitive, so users can upload data and navigate with ease.

Real-time visibility

Operational control and visibility — KPMG LINK 360 provides real-time visibility on your compliance status enabling the escalation of any issues to quickly facilitate resolution.

Technology you can rely on

Application is wholly server based — KPMG LINK 360 doesn't require any software to be installed on user computers. It is regularly updated and training for new features and functionality is provided with each update. KPMG is committed to maintaining and developing the technology, which we also use internally as a vital component of our own operations.

 Quick to configure, easy to use	<h1>More efficient compliance</h1> <p>Single global workplace — KPMG LINK 360 provides a common shared resource that allows all teams, whether internal or external, to share and collaborate, helping to achieve more accurate fulfillment of all your obligations.</p>	 Helps manage operational risk
 Real-time visibility		 Delivers better management information
 Technology you can rely on		Drives global consistency
Features		Benefits

KPMG LINK 360's design is flexible, easily configured and sits within a secure environment without the need to integrate with your systems. It is intuitive, so users can upload data and navigate with ease.

Jurisdiction	Entity	Tax Type	Process Type	Status	Progress	Period End	Due Date
Jurisdiction: Argentina (Coca-Cola)							
<input type="checkbox"/>	Alpha Corporation	TP Documentation	682 Reports	✓	5 of 5	31-Dec-2015	Monday, 19-Oct-2015
<input type="checkbox"/>	Alpha Corporation	Withholding Tax Investments	Tax Returns	▲	2 of 7	31-Dec-2015	Wednesday, 07-Oct-2015
<input type="checkbox"/>	Alpha Corporation	Statutory Audit	Statutory Accounts	▲	0 of 4	31-Dec-2015	Wednesday, 26-Oct-2015
<input type="checkbox"/>	Alpha Corporation	Tax Provision Review	Financial Accounting	▲	0 of 4	31-Dec-2015	Wednesday, 26-Oct-2015
<input type="checkbox"/>	Alpha Corporation	Corporate Income Tax	Transfer Pricing	▲	0 of 8	31-Dec-2015	Wednesday, 22-Jun-2016
Jurisdiction: Austria (Daimler)							
<input type="checkbox"/>	Beta Company	VAT/DST/ Sales Tax	Tax Compliance	▲	2 of 3	31-Dec-2015	Wednesday, 30-Mar-2016
<input type="checkbox"/>	Beta Company	Withholding Tax Investments	Tax Returns	▲	2 of 7	31-Dec-2015	Wednesday, 07-Dec-2016
<input type="checkbox"/>	Beta Company	Accounting & Bookkeeping Compliance	Financial Statements	▲	2 of 5	31-Dec-2015	Wednesday, 09-Nov-2015
<input type="checkbox"/>	Beta Company	Statutory Audit	Statutory Accounts	▲	0 of 4	31-Dec-2015	Wednesday, 28-Oct-2015
<input type="checkbox"/>	Beta Company	Tax Provision Review	Financial Accounting	▲	0 of 4	31-Dec-2015	Wednesday, 26-Oct-2015
<input type="checkbox"/>	Beta Company	Corporate Income Tax	Transfer Pricing	▲	0 of 8	31-Dec-2015	Thursday, 30-Jun-2016
Jurisdiction: Belgium (Audi)							
<input type="checkbox"/>	Gamma Corporation	VAT/DST/ Sales Tax	Tax Compliance	▲	1 of 3	31-Dec-2015	Wednesday, 30-Mar-2016
<input type="checkbox"/>	Gamma Corporation	Withholding Tax Investments	Tax Returns	▲	2 of 7	31-Dec-2015	Wednesday, 07-Dec-2016
<input type="checkbox"/>	Gamma Corporation	Accounting & Bookkeeping Compliance	Financial Statements	▲	5 of 5	31-Dec-2015	Wednesday, 29-Jul-2015
<input type="checkbox"/>	Gamma Corporation	Tax Provision Review	Financial Accounting	▲	0 of 4	31-Dec-2015	Wednesday, 26-Oct-2015
<input type="checkbox"/>	Gamma Corporation	Corporate Income Tax	Tax Compliance	▲	0 of 5	31-Dec-2015	Friday, 07-Oct-2016

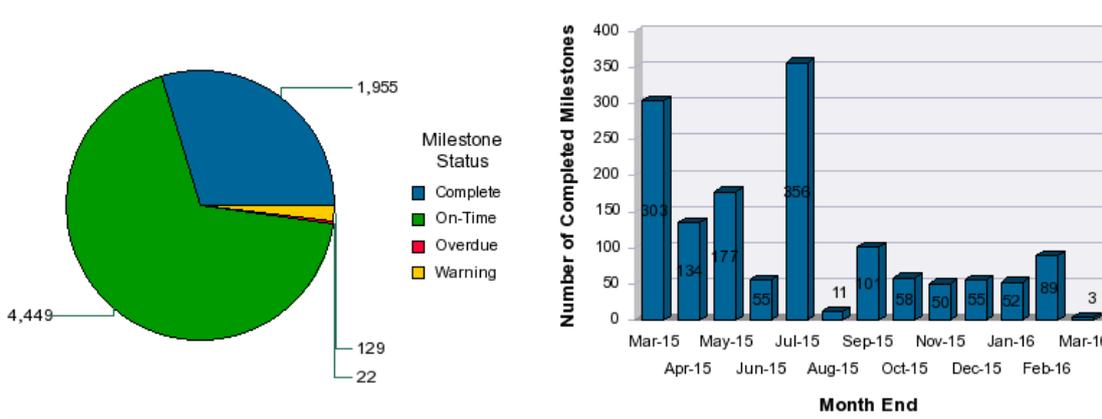
Over the past 10+ years, the changing regulatory environment has put greater emphasis on the quality of processes and controls within global businesses. There is an ever-increasing need for high quality, real time information. This is a greater than ever challenge for tax, risk and other compliance departments. Responding to this need and working with multinational clients, KPMG created LINK 360.

There are three core functions to KPMG LINK 360:



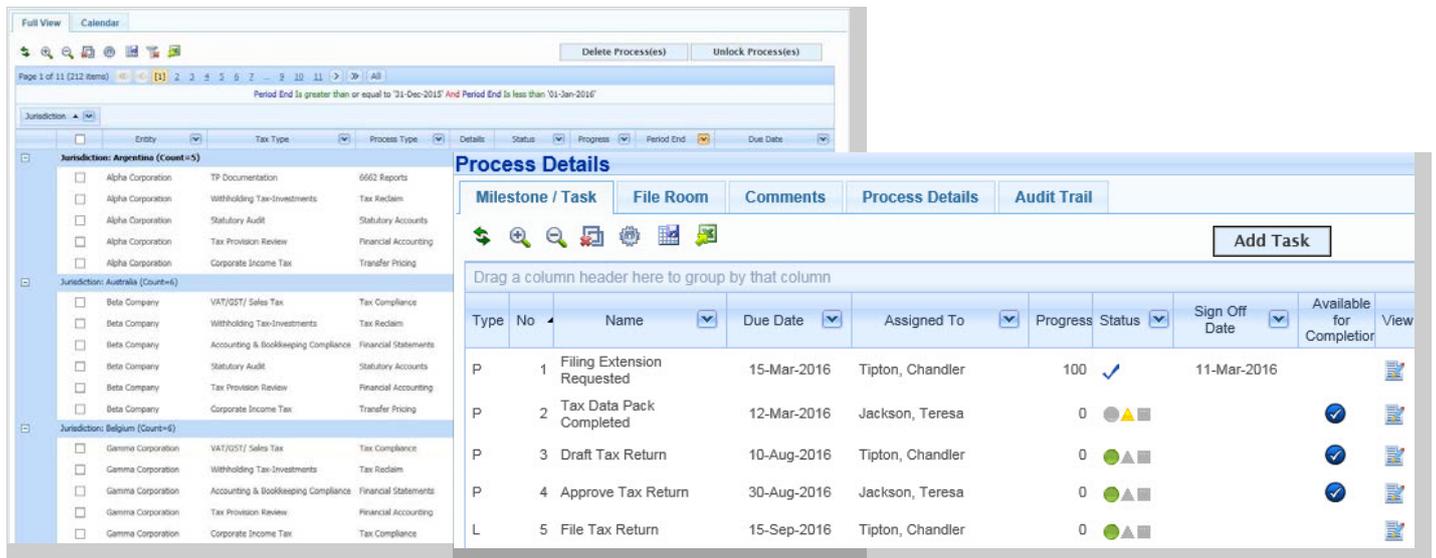
Reporting

Standardized and customized reports give you the information you need when you need it. Real-time status reporting on global compliance progress and custom reporting from data gathering and analysis.



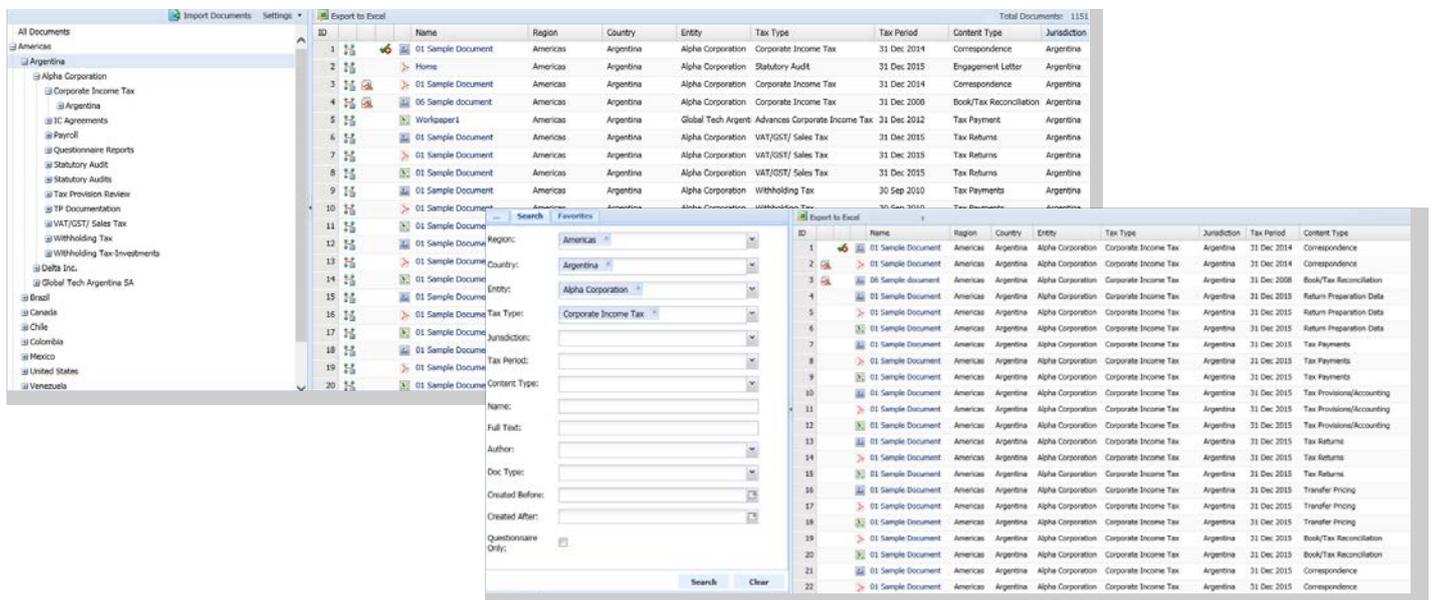
Workflow management

Real-time visibility and control through a pre-defined process framework, roles and responsibilities. It reflects our experience of the functionality and flexibility needed to work effectively and efficiently in a complex global compliance environment.



Document management

A single central repository for key documents, facilitating knowledge sharing between teams operating in multiple locations. An audit trail captures edits and changes to all data and documents in the system and allows commentary as required.



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