



## Course Outline: Day 1

### Module details

#### Introduction

Speaker:  
**Satyanarayan Ramamurthy**  
 Partner and Head of Management Consulting, KPMG Singapore

#### Module 1: Strategic Leadership

Will the traditional concept of what a Chief Financial Officer (CFO) is today still be relevant in 2020 and beyond?

This module covers the role of CFOs in the age of digital disruption, their ability to anticipate future trends, strategic leadership competencies in a digital age, impact of technology, operationalizing strategy, case studies of "disruption" and communicating with the C-suite, shareholders and stakeholders.

Speaker:  
**Juwanus Tjandra**  
 Partner and Head of Digital Finance, KPMG Singapore

#### Lunch

#### Module 2: The Value of Data

CFO's are sitting on a treasure-trove of information and enterprise data from ERP systems, line-of-business applications and management reporting tools.

This module covers the importance of having a clear data strategy, data governance, using analytics and machine learning - what's out there?, and use case studies in data and analytics.

Speaker:  
**Paul Kent**  
 Director and Head of Data and Analytics, KPMG Singapore

#### Break

#### Thought Leadership

Our invited speaker will share their thoughts on the CFO of the future, communication with investors and refereeing in the C-suite.

Guest speaker

## Course Outline: Day 2

### Module details

#### Module 3: Digital labour

Digital labour broadly refers to the automation of labour by leveraging digital technologies to augment or automate the tasks undertaken by knowledge workers in the organization.

This module includes defining the future workforce, leveraging digital labour, on-shoring revisited, software robotics in delivering value and case studies including robotics-in-action.

Speaker:

**Lyon Poh**

Partner and Head of Digital + Innovation, KPMG Singapore

### Break

#### Module 4: Digital Trust

Cyber risk is a 21st century business problem. The growing demands of cybersecurity management is more costly and time consuming than ever. CEOs must see their investment in cyber as an opportunity to find new revenue streams and innovate.

This module includes the cybersecurity landscape, latest and relevant cyber risk case studies, the role that CFOs play in cybersecurity, defining assets to protect and measuring cybersecurity risks.

Speaker:

**Daryl Pereira**

Partner and Head of Cybersecurity, KPMG Singapore

### Lunch

#### Module 5: Collaboration

Increasingly, teams are becoming virtual, creating digital workplaces that are extending above and beyond the physical workplace. Disruptors need not be seen as threats, but can be invaluable partners.

This module includes change leadership, cultivating a collaborative culture and leveraging diversity in both the internal and external environments.

Speaker:

**Peta Latimer**

Partner and Head of People and Change, KPMG Singapore

### Break

#### Closing and course evaluation

Speaker:

**Juwanus Tjandra**

Partner and Head of Digital Finance, KPMG Singapore

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