

# **ENTERPRISE RISK MANAGEMENT**

A COMPREHENSIVE APPROACH TO MANAGING RISK IN A VOLATILE BUSINESS ENVIRONMENT

The Business School for the Real World

Today's businesses are faced with growing challenges - widespread digital disruption, heightening regulatory requirements, new forms of competition and changing geopolitics. Success requires us to rethink how we measure, manage and respond to risk.

An Enterprise Risk Management (ERM) framework provides companies with a comprehensive and dynamic approach to risk management in order to move faster, act decisively, and be bolder and braver in today's fast-changing conditions.

Join us in this practical course to gain a deep understanding of the complexities of risk. Learn how to utilize ERM foundations and tools to manage risk and maximize opportunities in a rapidly changing world.

# **Course Highlights**

- Understand the latest updates in:
  - Leading ERM international standards ISO 31000:2018 and COSO ERM Framework (2017)
  - Revisions to the risk management and control requirements under SGX Mainboard and Catalist Listing Rules (2018)
  - Singapore Code of Corporate Governance Principle 9 (2018)
- Develop an end-to-end understanding of theoretical ERM knowledge and perform practical hands-on exercises to support implementation in your company
- Identify the common road blocks and issues in ERM implementation and how to overcome them
- Optimise how you respond to risk by using tried and tested tools to facilitate the ERM process

Friday, 12 October 2018

#### Time

9.00am - 5.30pm

#### Venue

The St. Regis Singapore 29 Tanglin Road Singapore 247911

#### Course fees\*

KPMG CLIENT / ALUMNI S\$580 per participant

### **PUBLIC**

S\$650 per participant

\*The fee is inclusive of GST at the prevailing rate, course materials, lunch and refreshments.

#### **GROUP DISCOUNT**

A 10% discount applies to three or more participants from the same organisation registering for the course.

#### Registration

To register, please click **here** 

#### Closing date

5 October 2018

# **Enquiries**

businessschool@kpmg.com.sq

# **Course Outline**

#### **Topic**

#### **Content overview**

# Understanding **ERM**



- Defining the fundamental concepts in risk management
- Understanding the role and benefits of ERM
- Getting acquainted with the leading standards (COSO ERM Framework 2017 and ISO 31000:2018), practices and trends in ERM

# The ERM **Framework**



- Understanding KPMG's ERM Methodology
- Aligning corporate strategy with risk management
- Defining risk appetite and tolerance
- Understanding the ERM process: identification, assessment, treatment, monitoring and reporting of risks

## **ERM Tools** and Techniques



- Learning how to use practical tools in ERM (e.g. risk register, bow-tie analysis, risk interconnectivity, etc.)
- Understanding, designing and using key risk indicators (KRIs)
- Integrating ERM with other risk activities (e.g. internal audit and cyber security)

# Risk Governance and Reporting



- Understanding and establishing an appropriate risk governance structure
- Defining the roles and responsibilities of risk personnel
- Defining and implementing the risk reporting framework
- Understanding the risk management and control requirements under SGX Mainboard and Catalist Listing Rules (2018) and Singapore Code of Corporate Governance Principle 9 (2018)

# **Risk Culture**



- Understanding the role of risk culture in sustaining ERM
- Establishing the desired level of "Corporate Risk Culture"
- Building the key elements of a risk culture framework

# **Technology** and ERM



- Understanding technology risks (e.g. cyber security) in the face of digital disruption
- Developing a robust technology risk management and controls environment
- Unlocking the potential of systems and applications in ERM (e.g. digitalised risk event monitoring and reporting)
- Understanding the power of machine learning and robotic process automation in risk management

# **Our Speakers**



Tea Wei Li **Partner Risk Consulting KPMG Singapore** 



**Jonathan Jong Director Risk Consulting KPMG Singapore** 



**Alexandre Poirier** Manager **Risk Consulting KPMG Singapore** 

kpmg.com.sg/socialmedia







