



Pulse Check

**Understanding the heartbeat of your
projects organisation**

Major Projects Advisory
Integrated Control

kpmg.com/uk



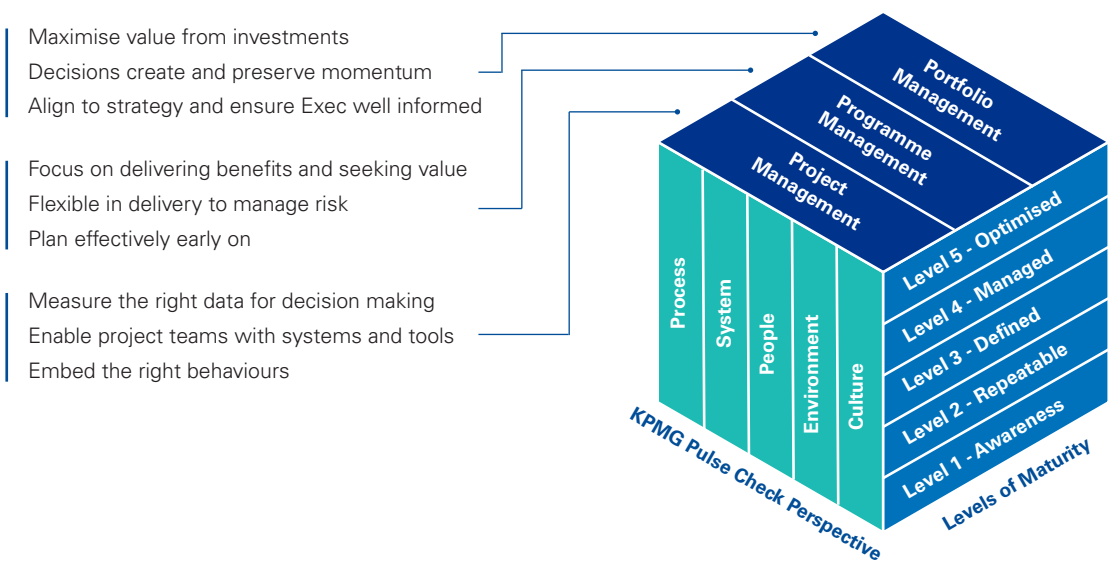


KPMG Pulse Check


‘Business as Usual’ is dead. Disruption, shifts in market and customer demand now occur so fast and so often that businesses need temporary, cross functional teams to deliver change rapidly. Market leaders create more value, quicker, by deploying projects with more certain outcomes faster than their competitors and we can show you how.


Equally in Government and capital-intensive sectors, budgets are tight and stakeholders expect full project delivery on time, every time.


To keep pace, ever more value must be extracted from your project, programme and portfolio management (P3M) capabilities, we can help you unlock this value.





Pulse Check offers unbiased and independent guidance


 Understand your organisation’s projects ecosystem, its attributes, and corporate value

 Define manageable, prioritised improvements, carefully planned to deliver value

 Highlight risks and threats to business continuity including root causes

 Improve management information to enhance decision making

 Identify inconsistencies and their impact

 Identify and evaluate cost efficiencies



How we work with you

KPMG Pulse Check is designed to conduct data-driven analysis and process assessments of your enterprise P3M capability, going beyond superficial maturity assessment.



Our proprietary approach explores the fundamentals of value-adding P3M but also reveals the interplay between the business, its culture and operating practices giving deep insight into both what is working or failing, what should be retained, discarded or enhanced and why this is the case.



We help build engagement with executives by creating a Case for Change clarifying whether there is a need to transform, or whether targeted interventions can create value.



We help you define exactly what P3M should do for your organisation and how to get there with the Future State Recommendation (to-be) & Improvement Roadmap. Clearly setting out the desired function in this way can create value where often capabilities have simply evolved over time without strategic guidance.



The Current State Baseline (as-is) explains the state of play as observed by the reviewers; the successes, challenges and risks for the future. We agree a clear start point to the journey with you.



Our present Culture Evaluation provides insight to the drivers of effectiveness, compliance and the binding forces in teams.



Conducting a Regulatory Requirements Gap Analysis across your portfolio identifies the base investment demand to meet external targets, and optimises this to an acceptable spend, risk and benefits profile.



Evaluating Existing Systems and Tools identifies appropriate enablers for teams balanced by need and benefit created.



Establishing a Competency Framework for Enterprise P3M will standardise project management, maximising efficiencies.



Our Process Maturity Assessment helps you see how well the fundamentals work and target improvements to 'level-up' and drive value.

Why KPMG

Our team of subject matter experts have deep experience in major project, programme and portfolio delivery, including large scale change and transformation, capital investments and mega-projects.

We bring insight from our collective experience as practitioners alongside insights and lessons derived from the hundreds of major projects from which we have developed the Pulse Check methodology. We bring you a fresh perspective on your organisational P3M capability, what works and what can be improved.

Key contacts



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