Industry update - Marine

Key market drivers



Global trade



Regulation compliance



Efficiency improvements



Digitalisation & Connectivity



Process automation



Shift in offshore service



Defence spending

Overview M&A Activity

Investment into the digital marine ecosystem hit unprecedented levels through the first quarter of 2022. We are aware of numerous ongoing transactions in the space with valuations reflecting the depth of strategic and financial interest and the small numbers of truly scalable platforms available. Whilst uncertainty caused by the Russia-Ukraine war has impacted access to development resource it has not impacted valuations in the sector. The highly anticipated process for Veson Nautical came to a conclusion, with Fransico Partners winning out against a final field of financial investors. The successful Series B fundraises by Nautilus Labs and Shipsy further demonstrate investors' desire to invest in solutions which help to address the inefficiencies in the global shipping market that have been brought to the attention of the broader investment community in the last 24 months

Selected recent M&A activity headlines

Digital Marine

- Mar-22 Francisco Partners acquired Veson Nautical, a commercial freight management platform
- Mar-22 M12 led a Series B fundraising in Nautilus Labs, a voyage optimisation platform
- Feb-22 Sequoia Capital India's Surge led a Series B fundraising in Shipsy, a logistics management platform
- Jan-22 ZeroNorth acquired ClearLynx, a provider of bunker data

Marine Services

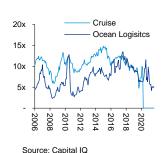
- Mar-22 Hapag-Lloyd AG agreed to acquire DAL Deutsche Afrika-Linien's liner service to South Africa
- Mar-22 Vertom acquired Cory Brothers, the logistics division of Braemar Shipping
- Jan-22 Wilhelmsen acquired an 80% stake in Ahrenkiel Tankers, a provider of technical ship management
- Jan-22 VesselsValue acquired ViaMar, a Norwegian shipping research and advisory company

Marine Hardware

- Mar-22 Campbell Transport Company has acquired E Squared Marine Service, an owner of towboats and barges
- Mar-22 Tidewater acquired Swire Pacific Offshore (SPO), a fleet of Southeast Asian OSVs
- Feb-22 Svanehøj acquired Wärtsilä's Tank Control Systems, a provider of of land-based LNG tank gauging systems
- Jan-22 Fairbanks Morse Defense acquires Maxim Watermakers, a provider of desalination and water treatment technologies
- Jan-22 Langley Holdings acquired Bergen Engines, the Norwegian maritime engine business of Rolls Royce
- Jan-22 Fairbanks Morse Defense acquires Federal Equipment Company's military and commercial business

Marine market KPIs

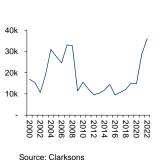
Cruise and Ocean Logistics (EV/ LTM EBITDA)



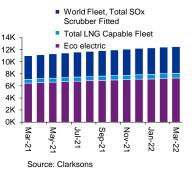
Bunker prices Rotterdam (\$/tonne)



ClarkSea Index (\$/day)



Alternative Fuel Usage Number of vessels



Note: From Q1 2021 to Q4 2021, all cruise comparable companies had negative earnings

Industry update - Marine

Valuation of selected market players

		Adjusted	Leverage Net Debt /	EBITDA Margin	EBIT	Enterprise Value as a multiple of:									
GBPm		Enterprise			Margin		Sales			EBITDA			EBIT		
Company	Country	Value	EBITDA	2022F	2022F	2021A	2022F	2023F	2021A	2022F	2023F	2021A	2022F	2023F	
Shipyards: Commerical															
Daewoo Shipbuilding & Marine Engineering Co., Ltd.	South Korea	2,092	3.2x	3.4%	nmf	0.8x	0.5x	0.4x	nmf	15.6x	8.9x	nmf	nmf	13.0x	
Korea Shipbuilding & Offshore Engineering Co., Ltd.	South Korea	5,343	0.0x	3.9%	1.9%	0.6x	0.5x	0.4x	nmf	12.3x	7.5x	nmf	24.5x	11.7x	
Mitsubishi Heavy Industries, Ltd.	Japan	15,143	3.6x	8.8%	4.9%	0.6x	0.6x	0.6x	7.7x	7.2x	6.7x	17.4x	12.9x	11.5x	
Samsung Heavy Industries Co., Ltd.	South Korea	3,667	16.1x	0.9%	nmf	0.9x	0.8x	0.7x	nmf	nmf	16.6x	nmf	nmf	41.9x	
Median				3.6%	3.4%	0.7x	0.6x	0.5x	7.7x	12.3x	8.2x	17.4x	18.7x	12.3x	
Shipyards: Defence															
Austal Limited	Australia	354	n/a	10.2%	6.9%	0.4x	0.4x	0.4x	4.3x	4.2x	4.6x	6.0x	6.3x	7.2x	
BAE Systems plc	United Kingdom	28,031	1.2x	13.5%	10.7%	1.4x	1.3x	1.2x	11.5x	9.4x	9.0x	15.2x	11.8x	11.2x	
Fincantieri S.p.A.	Italy	2,921	4.3x	7.3%	4.5%	0.5x	0.5x	0.4x	7.0x	6.4x	6.0x	12.0x	10.5x	9.1x	
Huntington Ingalls Industries, Inc.	United States	8,250	2.6x	10.0%	5.6%	1.2x	1.0x	1.0x	10.5x	10.0x	9.2x	16.4x	18.0x	15.7x	
Median				10.1%	6.3%	0.8x	0.7x	0.7x	8.8x	7.9x	7.5x	13.6x	11.1x	10.2x	
Strategic Marine															
Alfa Laval AB (publ)	Sweden	11,706	0.7x	20.3%	16.1%	3.5x	3.0x	2.8x	17.5x	14.8x	13.4x	23.4x	18.6x	16.6x	
Cargotec Corporation	Finland	2,275	0.9x	11.3%	8.3%	0.8x	0.7x	0.6x	8.8x	5.9x	5.3x	13.2x	8.1x	6.9x	
Kongsberg Gruppen ASA	Norway	4,904	n/a	14.6%	10.6%	2.1x	1.9x	1.7x	14.8x	12.7x	11.7x	19.9x	17.6x	16.0x	
Palfinger AG	Austria	1,174	2.5x	10.6%	6.3%	0.8x	0.7x	0.7x	7.9x	7.0x	5.5x	12.5x	11.7x	8.5x	
Wärtsilä Oyj Abp	Finland	4,254	0.0x	10.7%	8.0%	1.1x	0.9x	0.8x	12.2x	8.5x	7.4x	18.1x	11.4x	9.5x	
Median				11.3%	8.3%	1.1x	0.9x	0.8x	12.2x	8.5x	7.4x	18.1x	11.7x	9.5x	
Marine Services															
Babcock International Group PLC	United Kingdom	2,991	2.9x	11.1%	6.2%	0.7x	0.7x	0.7x	9.6x	6.3x	5.9x	32.3x	11.2x	9.7x	
Mintra Holding AS	Norway	55	n/a	27.6%	15.5%	2.7x	2.6x	2.5x	11.0x	9.3x	8.7x	20.8x	16.4x	16.0x	
James Fisher and Sons plc	United Kingdom	354	2.5x	14.1%	5.7%	0.7x	0.7x	0.7x	nmf	4.8x	4.4x	nmf	12.0x	9.0x	
Royal Boskalis Westminster N.V.	Netherlands	3,245	n/a	15.8%	7.1%	1.3x	1.2x	1.1x	9.0x	7.6x	6.8x	23.5x	16.9x	14.0x	
Wilh. Wilhelmsen Holding ASA	Norway	619	2.8x	15.4%	8.3%	1.0x	0.9x	0.8x	6.3x	5.5x	5.2x	11.6x	10.3x	9.2x	
Median				15.4%	7.1%	1.0x	0.9x	0.8x	9.6x	6.3x	5.9x	22.1x	12.0x	9.7x	
Marine Broking															
Braemar Shipping Services Plc	United Kingdom	97	1.7x	13.3%	10.1%	0.9x	0.9x	0.8x	7.4x	6.5x	6.1x	10.2x	8.6x	7.9x	
Clarkson PLC	United Kingdom	913	n/a	19.4%	15.2%	2.1x	1.9x	1.9x	10.6x	9.9x	10.4x	12.9x	12.7x	12.4x	
Median				16.3%	12.7%	1.5x	1.4x	1.4x	9.0x	8.2x	8.3x	11.6x	10.6x	10.2x	
Satcom															
KVH Industries, Inc.	United States	115	n/a	9.3%	nmf	0.9x	0.9x	0.8x	nmf	9.2x	5.4x	nmf	nmf	nmf	
SES S.A.	Luxembourg	5,283	2.4x	59.1%	21.3%	3.5x	3.5x	3.5x	5.8x	5.9x	5.8x	14.9x	16.4x	16.3x	
Viasat, Inc.	United States	4,552	3.0x	25.8%	6.7%	2.3x	2.0x	1.8x	9.6x	7.8x	7.2x	43.4x	29.7x	23.6x	
Median				25.8%	14.0%	2.3x	2.0x	1.8x	7.7x	7.8x	5.8x	29.1x	23.1x	19.9x	

Note: Multiples are based on enterprise value as of 31 March 2022 and historical and forecast sales, EBITDA and EBIT, calendarised to 31st of December "nmf": not meaningful; "n/a": not available

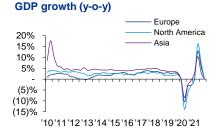
Sector valuation through the cycle (EV/LTM EBITDA)



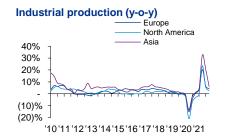
Source: Capital IQ

Note: Through the Cycle constituents as per the comparable companies listed in the table above

Economic Indicators









Industry update - Marine

Longstanding KPMG global network marine credentials



Marine aids to navigation products



E-learning and crew competence solutions



Hospitality software solutions to the cruise industry



Digital freight execution platform



Digital navigation and voyage compliance platform



Offshore wind turbine blade repair and maintenance



Operations software for the tug and barge and OSV industries



Marine safety and protective equipment; lifejackets, rafts, suits



Marine geophysical and environmental surveys



Marine safety and compliance software



Digital navigation and voyage compliance platform



Pre and post casualty advice and support to the marine industry

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