

Overview of the Marine Market

The cooling of container markets has been matched by unprecedented demand in the LNG market as Europe scrambles to secure supplies for the winter and into 2023. Covid driven demand for connectivity continues unabated across all fleet types. Inmarsat reported data usage in June 2022 had increased materially across all fleet from June 2021: at the lower end of the range bulker and fishing fleets were showing monthly usage over 40% on the same month whilst at the top end the container fleet was showing data usage up over 100%. Key drivers behind increased usage remain crew welfare, voyage optimisation/ decarbonisation, and remote operations. Data usage for business applications was up by 34% on the same period a year earlier and daily data consumption per vessel rose from 3.4 to 9.8 gigabytes between January 2020 and March 2021. Nor is this growth deemed to drop in the next 2 years. All parts of the Satcom supply chain predict exponential growth for the foreseeable future. There has been an increase in capacity across all spectrums. As a result the end-user will undoubtedly be the chief beneficiary in terms of cheaper data packages, better coverage, increased latency. The long term beneficiaries in the satcom supply chain are harder to predict. The anecdotal feedback from SMM in Hamburg was that Starlink were impressing the end customers and making embryonic inroads with their direct to customer approach. However whoever wins out in the wholesale versus Direct to Consumer battle it is safe to predict that the end customer will still require a reliable partner to install, integrate and service an increasingly critical solution. Exponential growth in capacity will facilitate the increasing penetration of digital solutions, and this in turn leads to the expectation that data can unlock the myriad inefficiencies that exist across the global market. Valuations in the market certainly reflect an expected acceleration in this trend plus a scarcity of assets of scale. The most notable transactions in the quarter being: Lloyds Register acquiring OneOcean, and PSG investing, alongside existing shareholders Maersk and Cargill into ZeroNorth. Standardisation still remains a key barrier to progress; voluntary collaboration to facilitate such a goal has never survived commercial reality. That standardisation in data will eventually be the norm is not in doubt, what is less certain is how it will be achieved: it could be unlocked by a significant fleet owner establishing and exporting best practice, it could be driven by a deep pocketed platform solution investing aggressively to penetrate their solution, it could be driven by the end customers – historically a remote and disenfranchised stakeholder in the byzantine web – insisting on it, it could be driven by the institutions that finance the vessels. Most likely it will evolve due to combination of the above; but unfortunately evolution takes longer than revolution and those that have made big investments may require a quicker return.

Selected M&A highlights

Digital Marine

- Sep-22: Alfa Laval acquired BunkerMetric, a software company that develops advanced decision support tools for marine bunker vessels
- Sep-22: Emcore acquired the inertial navigation assets manufacturing digital navigation and mobile satellites communication products from KVH Industries
- Sep-22: NewRoad Capital has acquired MyCarrier, a software company with a digital LTL shipping platform
- Sep-22: Apax Partners acquired a 30% stake Xeneta, a developer of a global tracking software for shipping companies
- Sep-22: Acron Group acquired Red Rock, a provider of digital, autonomous & integrated solutions to marine, transport, fisheries
- Sep-22: Lloyd's register Group acquired OneOcean Group, a software provider for navigational data, nautical charts, marine technical publications, compliance data and digital service
- Aug-22: Montagu Private Equity acquired Maritime Intelligence, a provider of maritime data and intelligence

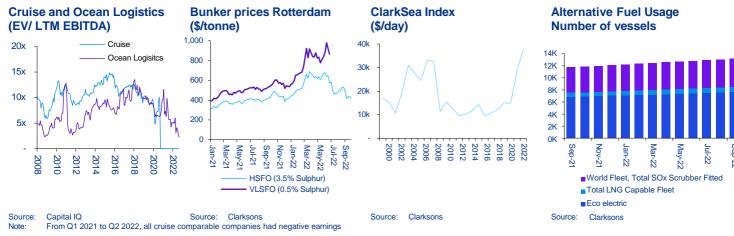
Marine Services

- Sep-22: A consortium led by Grantham Foundation acquired Carbon Ridge, a provider of fuel agnostic solutions to decabonise marine vessels
- Sep-22: Hapag-Llyod has acquired 49% of Spinelli, a company engaged in freight and logistics transport business
- Sep-22: Lebal acquired Port Gdanski Eksploatacja, a provider of port operation and cargo handling services

- Aug-22: Taylor Maritime acquired Grindrod Shipping, a provider of maritime transportation services of dry and liquid bulk carrier and tanker vessels
- Aug-22: Savosolar acquired Meriaura, a marine logistics company

Marine Hardware

- Sep-22: Hanwha and SIT have acquired 49% of Daewoo Shipbuilding & Marine Engineering, engaged in the manufacture of vessels, onshore platforms, rigs & submarines
- Sep-22: Yizheng Xingyi acquired a 94% stake in Jiangsu Suhao Ship Heavy Industry, a company engaged in shipbuilding
- Sep-22: Imabari Shipbuilding acquired Nippon Pusnes, a manufacturer of deck machinery for ships
- Aug-22: A Chinese based investor group acquired Xianning Haiwei Composite Material, a company engaged in manufacturing marine equipment and advanced polymer composite materials for military ships
- Aug-22: Otterlei Group acquired Mandal Maskinering, a manufacturer of spare parts for ship engines
- Jul-22: H2 Equity Partners acquired Motive Offshore Group, a manufacturer of marine equipment and associated services to onshore and offshore oil & gas, marine and renewable industries



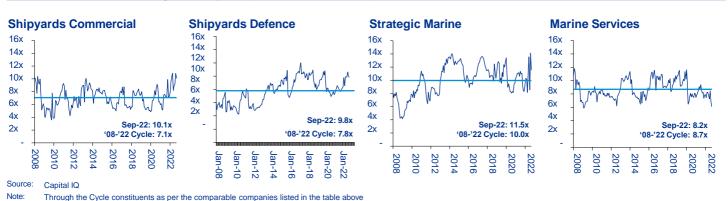
Valuation of selected market players

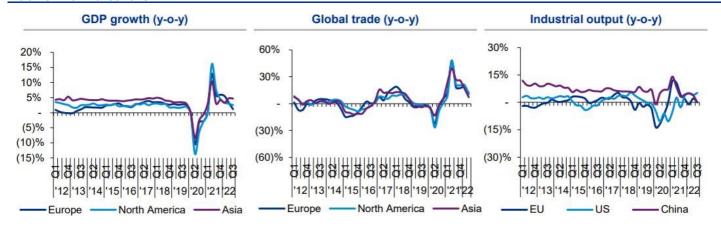
GBPm			Leverage	EBITDA	EBIT	Enterprise Value as a multiple of:								
		•	Net Debt /	Margin	Margin		Sales EBITDA EBIT							
Company	Country	Value	EBITDA	2022F	2022F	2021A	2022F	2023F	2021A	2022F	2023F	2021A	2022F	2023F
Shipyards: Commerical														
Daewoo Shipbuilding & Marine Engineering Co., Ltd		2,416	n/a	nmf	nmf	0.9x	0.7x	0.5x	nmf	nmf	14.7x	nmf	nmf	23.6x
Korea Shipbuilding & Offshore Engineering Co., Ltd.	South Korea	4,745	n/a	nmf	nmf	0.5x	0.4x	0.4x	nmf	nmf	6.6x	nmf	nmf	10.2x
Mitsubishi Heavy Industries, Ltd.	Japan	14,663	2.8x	8.1%	4.7%	0.6x	0.6x	0.6x	9.3x	7.4x	6.5x	21.6x	12.7x	10.2x
Samsung Heavy Industries Co., Ltd.	South Korea	3,347	n/a	nmf	nmf	0.8x	0.8x	0.7x	nmf	nmf	16.1x	nmf	nmf	52.1x
Median				8.1%	4.7%	0.7x	0.6x	0.5x	9.3x	7.4x	10.6x	21.6x	12.7x	10.2x
Shipyards: Defence														
Austal Limited	Australia	472	n/a	10.6%	7.3%	0.6x	0.6x	0.5x	5.4x	5.3x	5.5x	7.7x	7.6x	8.4x
BAE Systems plc	United Kingdom	28,920	1.6x	13.5%	10.6%	1.5x	1.3x	1.2x	11.9x	9.5x	8.8x	15.7x	12.0x	11.15
Fincantieri S.p.A.	Italy	4,142	12.2x	4.4%	1.8%	0.7x	0.6x	0.6x	11.3x	14.4x	9.1x	19.1x	35.2x	16.2
Huntington Ingalls Industries, Inc.	United States	10,334	2.6x	9.6%	5.6%	1.5x	1.1x	1.0x	13.2x	11.2x	10.5x	20.5x	19.1x	17.1>
Median				10.1%	6.5%	1.1x	0.9x	0.8x	11.6x	10.3x	9.0x	17.4x	15.5x	13.7x
Strategic Marine														
Alfa Laval AB (publ)	Sweden	10,072	1.0x	19.3%	14.9%	3.0x	2.5x	2.2x	15.1x	12.9x	11.1x	20.2x	16.7x	13.9
Cargotec Corporation	Finland	2,236	1.5x	10.5%	8.0%	0.8x	0.7x	0.6x	8.7x	6.2x	5.0x	12.9x	8.1x	6.5x
Kongsberg Gruppen ASA	Norway	4,653	0.2x	13.9%	9.8%	2.0x	1.8x	1.6x	14.0x	13.3x	11.4x	18.9x	18.8x	15.2
Palfinger AG	Austria	1,179	2.8x	10.7%	6.6%	0.8x	0.7x	0.6x	7.9x	6.2x	5.2x	12.5x	10.1x	8.1x
l Wärtsilä Oyj Abp	Finland	3,778	0.7x	10.8%	6.8%	0.9x	0.8x	0.7x	10.8x	7.1x	6.7x	16.1x	11.2x	8.8x
Median				10.8%	8.0%	0.9x	0.8x	0.7x	10.8x	7.1x	6.7x	16.1x	11.2x	8.8x
Marine Services														
Babcock International Group PLC	United Kingdom	2,372	2.4x	10.3%	6.2%	0.6x	0.6x	0.6x	7.3x	5.6x	5.1x	19.7x	9.4x	7.9x
Mintra Holding AS	Norway	63	n/a	35.0%	24.6%	3.2x	3.0x	2.9x	20.3x	8.7x	7.7x	25.0x	12.4x	10.6
James Fisher and Sons plc	United Kingdom	339	3.3x	12.1%	5.4%	0.7x	0.7x	0.6x	19.4x	5.5x	4.7x	nmf	12.3x	9.1x
Wilh. Wilhelmsen Holding ASA	Norway	211	2.6x	14.6%	9.1%	0.3x	0.2x	0.2x	2.1x	1.7x	1.6x	3.9x	2.7x	2.6x
Median				13.3%	7.6%	0.6x	0.6x	0.6x	13.3x	5.6x	4.9x	19.7x	10.8x	8.5x
Marine Broking									<u>'</u>					
Braemar Shipping Services Plc	United Kingdom	109	1.0x	17.6%	14.8%	1.1x	0.9x	0.9x	8.3x	5.0x	5.4x	11.0x	5.9x	6.4x
Clarkson PLC	United Kingdom	619	n/a	19.4%	16.3%	1.4x	1.1x	1.2x	7.3x	5.9x	6.4x	8.7x	7.0x	7.6x
Median	zoa rungdom			18.5%	15.6%	1.3x	1.0x	1.0x	7.8x	5.4x	5.9x	9.9x	6.4x	7.0x
Satcom														
KVH Industries, Inc.	United States	147	n/a	11.3%	-6.3%	1.2x	1.0x	1.1x	275.9x	9.2x	6.9x	nmf	nmf	nmf
SES S.A.	Luxembourg	4,605	2.3x	61.0%	24.5%	3.1x	2.7x	2.5x	5.0x	4.5x	1.7x	13.0x	11.2x	3.0x
Viasat, Inc.	United States	4.374	3.4x	24.6%	5.6%	2.2x	1.6x	1.5x	10.5x	6.6x	5.7x	117.7x		25.7x
Median		T,U,T	0.47	24.6%	15.1%	2.2x	1.6x	1.5x	7.8x	6.6x	5.7x		20.1x	

Note: Multiples are based on enterprise value as of 30 September 2022 and historical and forecast sales, EBITDA and EBIT, calendarised to 31st of December

"nmf": not meaningful; "n/a": not available

Sector valuation through the cycle (EV/ LTM EBITDA)





Longstanding KPMG global network marine credentials



Data entry automation software for logistics industry



Acted as financial advisor to to Cracking Logistics on the sale of the business to The Descartes Systems Group Inc

Digital freight execution platform



Marine safety and protective equipment; lifejackets, rafts, suits



Marine aids to navigation products



Digital navigation and voyage compliance platform



Marine geophysical and environmental surveys



E-learning and crew competence solutions



Offshore wind turbine blade repair and maintenance



Marine safety and compliance software



Hospitality software solutions to the cruise industry



Operations software for the tug and barge and OSV industries



Digital navigation and voyage compliance platform





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