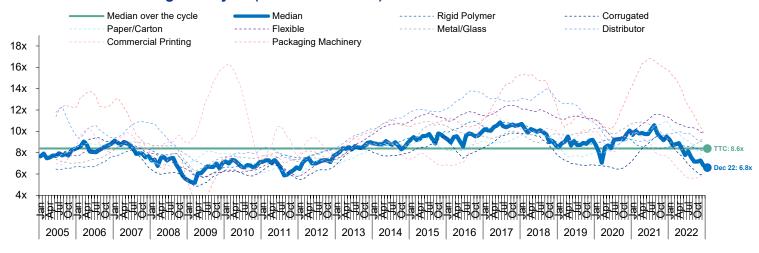


### Valuation metrics for selected market participants

			EV		Enterprise Value as a multiple of:										
	Company			Net Debt / EBITDA	Profitability 2022F		Revenue			EBITDA			EBIT		
		<b>(</b>			EBITDA	EBIT	2021A	2022F	2023F	2021A	2022F	2023F	2021A	2022F	2023F
Corrugated	International Paper Company	US	16,036	1.3x	15.4%	10.2%	1.1x	0.9x	0.9x	7.7x	5.9x	5.7x	12.8x	9.0x	8.5x
	WestRock Company	US	14,645	2.2x	16.7%	9.7%	1.0x	0.8x	0.8x	6.5x	5.0x	4.8x	11.1x	8.5x	8.1x
	Packaging Corporation of America	US	12,017	0.9x	22.8%	17.6%	2.1x	1.7x	1.7x	9.5x	7.4x	7.3x	12.2x	9.6x	9.5x
	Smurfit Kappa Group Plc	IE	10,091	1.4x	16.9%	11.3%	1.2x	1.0x	0.9x	7.5x	5.7x	5.6x	11.2x	8.6x	8.4x
	Mondi plc DS Smith Plc	UK/AT UK	8,958	0.9x	21.7%	16.4%	1.4x	1.2x	1.2x	7.0x	5.5x	5.8x	10.0x	7.3x	7.8x
	Rengo Co., Ltd.	JP	5,327	1.6x 3.6x	13.0% 10.2%	8.2%	0.8x 0.6x	0.7x 0.6x	0.7x 0.6x	6.4x 6.0x	5.5x	5.2x 5.5x	12.9x 11.3x	8.8x 12.8x	7.6x 11.1x
	Average	01	2,951 <b>10,004</b>	1.7x	16.7%	4.8% 11.2%	1.2x	1.0x	1.0x	7.2x	6.0x <b>5.9x</b>	5.7x	11.6x	9.2x	
	Median		10,001	1.4x	16.7%	10.2%	1.1x	0.9x	0.9x	7.0x	5.7x	5.6x	11.3x	8.8x	
Paper & Carton	Stora Enso Oyj	FI	12,043	1.1x	21.1%	16.1%	1.4x	1.2x	1.3x	8.5x	5.9x	6.8x	12.4x	7.7x	9.7x
	Graphic Packaging Holding	US	9,630	3.6x	16.7%	11.0%	1.8x	1.3x	1.3x	12.5x	7.8x	7.2x	22.4x	11.7x	10.6x
	Sonoco Products Company	US	7,131	2.9x	14.4%	10.9%	1.7x	1.2x	1.2x	49.9x	8.2x	8.3x	nmf	10.9x	11.1x
	Huhtamäki Oyj	FI	4,797	2.7x	13.6%	8.8%	1.6x	1.3x	1.3x	12.1x	9.6x	9.1x	19.1x	14.8x	13.9x
	Mayr-Melnhof Karton AG	AT	3,724	1.8x	14.5%	10.3%	1.4x	1.1x	1.0x	12.3x	7.3x	7.4x	20.9x	10.3x	10.9x
	Billerud AB (publ)	SE	2,727	1.3x	19.4%	13.8%	1.3x	0.9x	0.8x	8.9x	4.7x	4.8x	18.2x	6.6x	7.0x
	Metsä Board Oyj	FI	2,113	nmf	23.8%	19.8%	1.2x	1.0x	1.0x	7.8x	4.3x	5.0x	10.6x	5.1x	6.3x
	Cascades Inc.	CA	1,569	3.5x	9.5%	3.8%	0.7x	0.6x	0.5x	7.3x	5.8x	4.6x	20.8x	14.5x	10.1x
	Average		4,261	2.4x	16.6%	11.8%	1.4x	1.1x	1.1x	14.9x	6.7x	6.6x	17.8x	10.2x	9.9x
	Median  Berry Global Group, Inc.	US	<b>4,261</b> 13,387	2.7x 4.2x	<b>15.6%</b> 14.6%	<b>11.0%</b> 9.5%	1.4x 1.3x	1.1x 1.1x	1.1x 1.1x	<b>10.5x</b> 8.2x	6.6x 7.4x	<b>7.0x</b> 7.1x	<b>19.1x</b> 12.1x	<b>10.6x</b> 11.4x	10.3x 10.5x
Rigid Polymer	Silgan Holdings Inc.	US	6,604	3.5x	14.0%	10.7%	1.6x	1.1x	1.1x	10.6x	8.2x	7.1X 7.9x	14.7x	11.4x	10.5x
	AptarGroup, Inc.	US	6,409	1.6x	19.2%	12.0%	2.7x	2.3x	2.2x	14.3x	12.0x	11.1x	22.9x	19.1x	16.9x
	Gerresheimer AG	DE	2,609	3.1x	20.2%	11.4%	2.0x	1.8x	1.7x	10.3x	8.8x	7.7x	19.9x	15.6x	12.8x
	Pact Group Holdings Ltd	AU	920	3.5x	16.2%	8.9%	0.9x	0.9x	0.9x	5.8x	5.4x	5.2x	10.4x	9.8x	9.1x
	Groupe Guillin S.A.	FR	391	0.7x	13.0%	8.1%	0.6x	0.6x	0.5x	4.0x	4.3x	3.9x	5.8x	6.9x	6.1x
	Average		5,053	2.8x	16.3%	10.1%	1.5x	1.3x	1.3x	8.9x	7.7x	7.1x	14.3x	12.4x	11.0x
	Median		4,509	3.3x	15.5%	10.1%	1.4x	1.2x	1.1x	9.3x	7.8x	7.4x	13.4x	11.4x	10.7x
Flexibles	CCL Industries Inc.	CA	7,765	1.1x	20.1%	14.6%	2.3x	1.9x	1.9x	11.4x	9.6x	9.2x	16.2x	13.3x	12.5x
	Amcor plc	CH	20,307	2.9x	15.0%	12.0%	2.1x	1.7x	1.7x	13.6x	11.5x	11.2x	16.4x	14.4x	14.0x
	Avery Dennison Corporation	US	13,246	1.9x	15.6%	12.6%	1.9x	1.6x	1.6x	12.4x	10.5x	9.9x	15.1x	12.9x	12.2x
	Sealed Air Corporation	US	9,593	2.6x	20.9%	16.7%	2.3x	2.0x	1.9x	12.2x	9.4x	8.9x	14.6x	11.8x	11.0x
	Winpak Ltd.	CA	1,571	nmf	19.8%	15.7%	2.1x	1.7x	nmf	11.2x	8.5x	nmf	14.5x	10.8x	nmf
	Transcontinental Inc.	CA	1,496	2.3x	15.4%	8.2%	0.9x	0.8x	0.8x	5.7x	5.3x	5.0x	10.7x	9.9x	9.1x
	Average		8,679	2.3x	17.7%	13.6%	2.1x	1.7x	1.7x	11.8x	9.5x	9.2x	14.8x	12.4x	12.2x
	Median  Ball Corporation	US	8,679	2.3x	17.7%	13.6%	2.1x	1.7x	1.7x	11.8x	9.5x	9.2x	14.8x	12.4x	12.2x
Metal & Glass	Crown Holdings, Inc.	US	24,516 14,658	3.4x 3.2x	14.9% 14.8%	11.2% 12.5%	2.4x 1.7x	1.9x 1.4x	1.8x 1.3x	15.6x 11.0x	12.7x 9.2x	11.5x 8.5x	22.7x 14.4x	16.9x 10.8x	15.1x 10.0x
	O-I Glass, Inc.	US	5,082	3.2x 3.3x	17.5%	10.6%	1.7x	0.9x	0.9x	6.7x	5.3x	5.1x	10.7x	8.7x	8.2x
	Greif, Inc.	US	4,333	2.4x	13.9%	10.4%	1.0x	0.8x	0.8x	7.6x	5.9x	6.1x	10.7x	7.9x	8.2x
	Vidrala, S.A.	ES	1,857	0.4x	17.1%	9.8%	2.0x	1.7x	1.7x	8.4x	9.9x	8.0x	12.3x	17.3x	12.4x
	Average		10,089	2.5x	15.6%	10.9%	1.7x	1.3x	1.3x	9.8x	8.6x	7.8x	14.0x	12.3x	10.8x
	Median		5,082	3.2x	14.9%	10.6%	1.7x	1.4x	1.3x	8.4x	9.2x	8.0x	12.3x	10.8x	10.0x
Diatribution	Bunzl plc	UK	10,965	1.9x	8.8%	7.0%	1.1x	1.0x	1.0x	12.0x	11.3x	11.3x	17.0x	14.1x	14.0x
Distribution	Macfarlane Group PLC	UK	214	1.0x	12.0%	8.5%	0.8x	0.8x	0.7x	6.6x	6.3x	5.9x	10.7x	8.9x	8.3x
	Average		5,589	1.4x	10.4%	7.7%	0.9x	0.9x	0.8x	9.3x	8.8x	8.6x	13.8x	11.5x	11.1x
	Median		5,589	1.4x	10.4%	7.7%	0.9x	0.9x	0.8x	9.3x	8.8x	8.6x	13.8x	11.5x	11.1x
Packaging Machinery	GEA Group Aktiengesellschaft	DE	4,625	nmf	13.1%	9.7%	1.2x	1.1x	1.0x	10.7x	8.2x	7.5x	14.9x	11.1x	
	John Bean Technologies	US	3,334	1.8x	13.5%	10.0%	2.4x	1.8x	1.7x	18.1x	13.6x	11.3x	25.1x	18.5x	
	ATS Automation Tooling Systems	CA	2,682	2.5x	15.6%	12.0%	2.2x	1.8x	1.7x	16.5x	11.4x	10.0x	26.1x	14.8x	
	Bobst Group SA	CH	728	nmf	9.9%	7.3%	0.6x	0.5x	0.5x	8.1x	4.9x	4.4x	11.7x	6.7x	
	Mpac Group plc  Average	UK	2,286	nmf 2.2x	11.1% 12.6%	8.7% <b>9.5%</b>	0.7x 1.4x	0.6x 1.2x	0.6x 1.1x	5.1x 11.7x	5.4x <b>8.7</b> x	5.0x <b>7.6x</b>	7.0x <b>16.9x</b>	6.9x <b>11.6x</b>	6.3x 9.9x
	Median		2,682	2.2x	13.1%	9.7%	1.4x	1.1x	1.0x	10.7x	8.2x	7.5x	14.9x	11.1x	10.1x
Commorgial	Cimpress plc	IR	1,268	4.6x	10.6%	3.0%	0.6x	0.5x	0.5x	6.4x	4.9x	4.2x	6.4x	4.9x	4.2x
Commercial Printing	Moonpig Group PLC	UK	856	1.0x	25.0%	19.8%	2.6x	2.5x	2.2x	10.8x	10.2x	8.6x	10.8x	10.2x	8.6x
	Elanders AB (publ)	SE	779	3.1x	13.3%	5.7%	0.8x	0.7x	0.7x	6.5x	5.5x	5.2x	6.5x	5.5x	5.2x
	CEWE Stiftung & Co. KGaA	DE	508	0.2x	18.1%	10.5%	0.0x	0.8x	0.7X	5.1x	4.6x	4.3x	5.1x	4.6x	4.3x
	De La Rue plc	UK	252	1.5x	15.0%	9.7%	0.7x	0.7x	0.7x	4.9x	4.6x	4.1x	4.9x	4.6x	
	Claranova SE	FR	153	0.3x	8.1%	6.6%	0.4x	0.4x	0.3x	5.1x	4.3x	3.6x	5.1x	4.3x	3.6x
	IG Design Group plc	UK	142	1.6x	4.1%	0.4%	0.2x	0.2x	0.2x	4.3x	4.4x	2.9x	4.3x	4.4x	2.9x
	Average		566	1.8x	13.4%	8.0%	0.9x	0.8x	0.8x	6.2x	5.5x	4.7x	6.2x	5.5x	4.7x
	Marattana		508	4.54	40.00/	0.00/			0.7.	E 44	A Gv	4.2x	E 444	4.6x	4.2x
	Median			1.5x	13.3%	6.6%	0.7x	0.7x	0.7x	5.1x	4.6x		5.1x		
All	Average Median		5,980 4,028	2.2x 1.9x	15.5% 15.0%	10.6% 10.4%	1.4x 1.2x	1.2x 1.0x	1.1x 1.0x	10.0x 8.3x	7.3x 6.1x	6.8x 6.1x	10.0x 8.3x	7.3x 6.1x	6.8x 6.1x

Note: Multiples are based on: Enterprise Value as of 31 December 2022 and historical and forecast revenue, EBITDA and EBIT, calendarised to 31 December; nmf = not meaningful; n/a = not available

#### Sector Valuation through the cycle (EV / LTM EBITDA)



#### **Selected recent transactions**

- Oct22 IPACKCHEM Group acquired TPG Plastics, the US based manufacturer of cans and closure systems.
- Dunes Point Capital acquired K-1 Packaging Group and Everest Packaging, the US based providers of packaging solutions, primarily to the wellness and personal care markets, operating through four segments: packaging design & procurement, folding cartons, contract formulation & packaging, and labels & flexible packaging.
- Oct22 Isem acquired Italy based Industrial Pack, the provider of high quality corrugated packaging products, as well as tissue and technical papers.
- Oct22 Atlas Holdings acquired Crown Paper Group, including Port
  Townsend Paper Corporation and Crown Corrugated Company, an
  integrated mill and containerboard operation with a strategic presence in
  the growing markets of the Pacific Northwest and Western Canada.
- Oct 22 Multi-Color Corporation acquired Flexcoat's label and lamination operations in Brazil to serve the local market with a physical footprint.
- Oct 22 PPC Flexible Packaging acquired Plastic Packaging Technologies, the US based printer and converter of flexible films and pouches.
- Nov22 Blaige & Company announced the sale of Canada based Packright Manufacturing to CKF Incorporated, a Scotia Investments Family of Companies portfolio business. Packright is a one-stop-shop supplier of rPET recycle grade thermoformed rigid packaging for the food industry.
- Nov22 Walki Group acquired Germany based folian, the specialist in the production of high quality converted flexibles for the food industry.
- Nov22 Krones acquired 80.5% of shares in R+D Custom Automation, the US based provider of machinery and equipment for the production and filling of containers for the pharmaceutical industry. The agreement includes an option to buy the remaining shares in the future.
- Nov22 Sonoco announced the purchase of the remaining shares in US based RTS Packaging from their joint venture partner WestRock, as well as one WestRock paper mill in the US.
- Nov22 Plastica CI acquired Groupe Guerin, the France based producer of mainly flexible packaging solutions.

- Nov22 All4Labels Group acquired Centro Grafico DG, the Italy based expert for security printing solutions, holographic film and foil production.
- Nov 22 Listed JK Paper announced the acquisitions of 85% of shares in India based Horizon Packs (closed) and Securipax Packaging, the corrugated packaging manufacturers with seven production plants across India.
- Nov22 As part of their ongoing growth strategy, All4Labels Group announced the acquisition of Romania based Romprix Exim, the manufacturer of self-adhesive labels with extensive printing capabilities.
- Nov22 Financial investor Espiga Capital acquired Plastigaur, the Spain based provider of primary, secondary and tertiary flexible packaging solutions.
- Nov 22 The Italian Moretti family has acquired the remaining 35% of shares in LUMSON, Italy-based provider of primary packaging products for skincare and make-up, to become the sole shareholder and further accelerate LUMSON's growth and consolidate its position in the market.
- Plast-Box acquired a 65% stake in Grupa Suwary, the Poland based supplier of packaging products to a variety of markets & industries, including automotive, construction and gardening.
- Dec 22 Premier Paper Group acquired Wine Box Company, the UK based distributor of packaging products, as part of their ongoing buy & build strategy.
- Dec 22 Alliance Etiquettes acquired Tonutti Tecniche Grafiche, the Italy based label printer, marking their 10th acquisition since 2015.
- Dec22 Mayr-MeInhof sold its manufacturing plants in St. Petersburg and Pskov to Russia based Granelle Group for a purchase price of EUR 124m.
- Dec 22 Tingstad acquired OptiPack, the Sweden based manufacturer of printing products for food, industrial and transport applications.
- Dec22 Coesia acquired AMACO, the Austria based provider of digital printing equipment to the medical packaging industry.

Cey: Corrugated Paper & Carton Rigid Polymer Flexibles Metal & Glass Distribution Packaging machinery Commercial Printing

#### **Economic Indicators**



# **Global Packaging M&A Network**

## **Americas**



Neil Blair



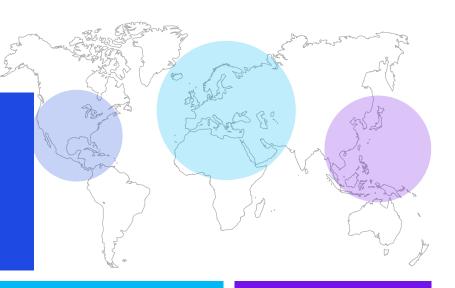
Shez **Bandukwala** 



Stephen Guy



Chrisanne Corbett



### **EMEA**



**Patrick Palicica** 



Hazel Cryan



Jeroen Van Engelen Netherlands



Jorge Almagro Molto



Christian **Terslow** Sweden



Kris **Dewinter** Belgium



Julian **Parson** 



Philipp **Schmittner** 



Reto Ringli



**Blomquist** 



Kurt **Fischer** Austria



**Dominik** Zacherl



**Alessandro** Zanca



**Alberto Niccolini** 

## **Asia Pacific**



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Lao China, Hong Kong



Rainbow Wang



Sung Won South Korea



Saurabh Garg



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