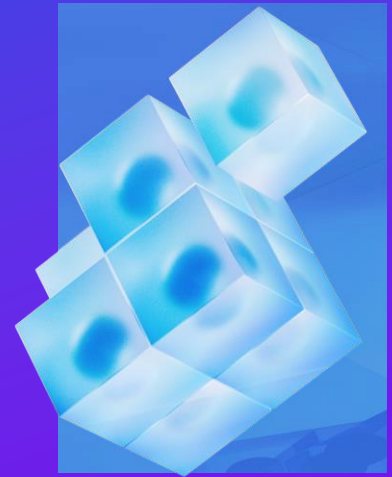# Enhancing Governance of Integrated Care Systems

**Effective Integrated Care Systems (ICSs) require a balance of autonomy and robust, effective accountability to sustain and demonstrate both performance improvement, as well as effective financial controls. Integrated Care Boards (ICBs) need to ensure they have fit for purpose governance and operating models that effectively support the different organisations across the system to deliver on the four key aims of the Health and Care Act 2022.**

## How should systems respond?

As highlighted by the Hewitt Review, ICBs should:

**1** Review their governance arrangements as an opportunity to engage with all system partners to consider how the ICB is operating within the overall ICS architecture, and gain clarity over accountabilities

**2** Go through self-assessment or mutual peer-review to support self-development.

**3** Reflect and consider whether it needs to do more to ensure that social care providers are involved in planning and decision making, and that public health expertise is being effectively deployed within the system

## How can KPMG help?

To ensure ICSs become established self-improving systems, we can help you with:

- A review of governance structures across all tiers (system to place) to understand the current decision making and risk escalation pathways
- A review of the Integrated Care Partnership (ICP) strategy and ICB Joint Forward Plan to ensure a focused set of priorities

**This will involve:**

- Working with key stakeholders to agree and phase system priorities
- Desktop review of current governance processes to identify gaps and weaknesses
- Design of a future state governance structure
- Identify goals and targets
- Development of roadmap for governance implementation

## What outcomes should you expect?

- Agreed focused set of priorities
- Understanding of current state and gaps in governance
- High-level future state governance structure
- Associated True Norths (system vision and relevant oversight metrics)
- Roadmap for governance implementation, including prioritised list of areas for the ICS to develop to ensure effective decision making and collaboration across the system.