



KPMG global tax department benchmarking

Trends in technology and the tax department of the future — an excerpt from the overall data

KPMG International conducts an ongoing global survey of tax departments to establish meaningful benchmarking data for tax leaders around the world. With input from approximately 300 tax leaders in more than 30 countries, the survey results to date offer a look at the composition, responsibilities and priorities of the tax function today, and suggest how leading tax departments expect to transform over the next 5 years. This placemat focuses on the technology-related highlights from the survey.

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Key takeaways:

- Tax technology is a top investment area, second only to people.
- Many tax leaders lack confidence in the ability of their companies’ systems to provide tax data.
- While compliance is the most-used type of software today, and most tax leaders plan to invest in country-by-country reporting tools in the next 5 years.

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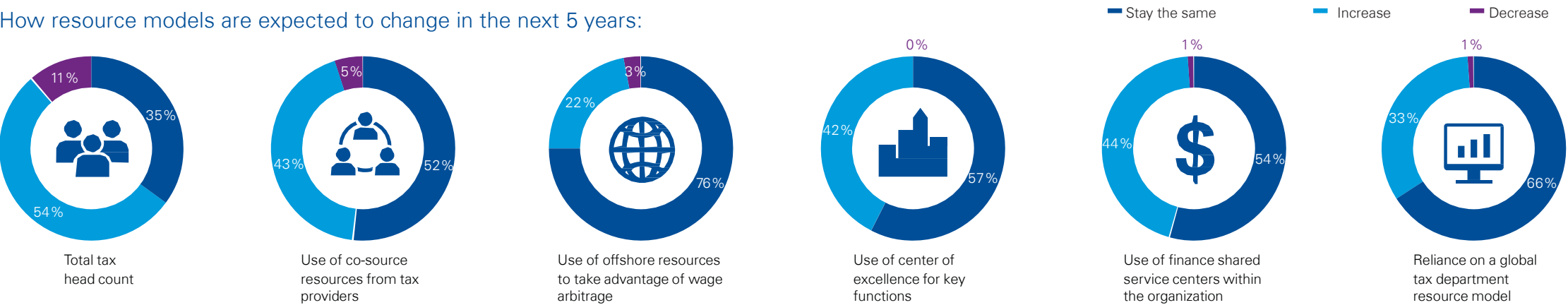
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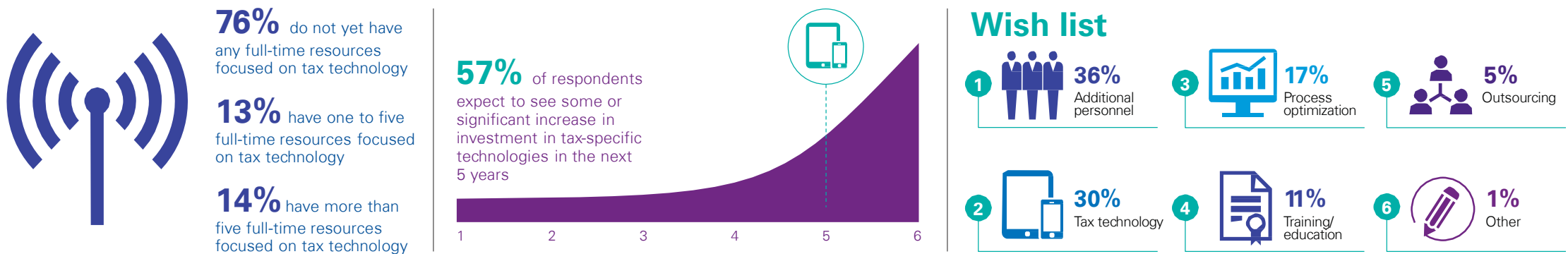
Technology and the tax department of the future

Functional use of resources

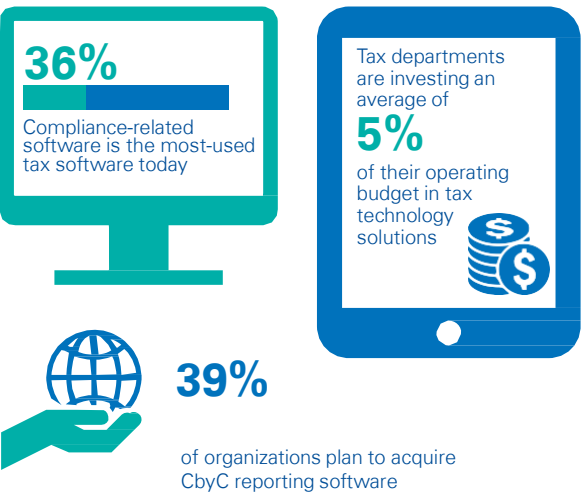
How resource models are expected to change in the next 5 years:



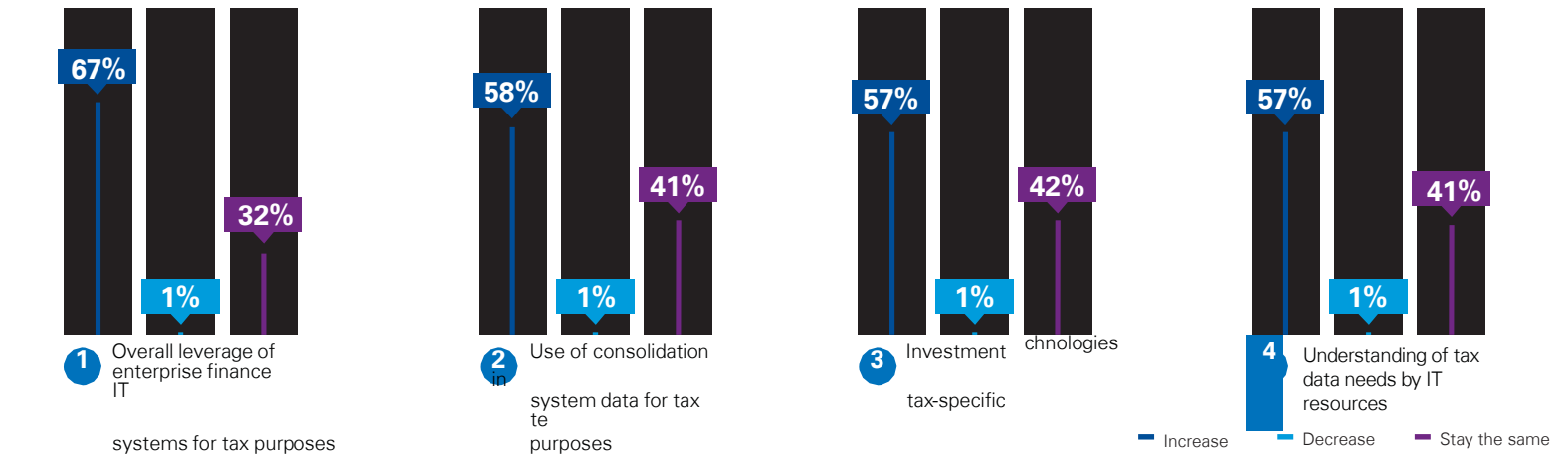
Note: Totals might not add up to 100% due to rounding.



Technology investment



Over the next 5 years, most organizations expect to make a shift in the way they leverage the systems that supply tax information, with the following four areas expected to increase the most:



Note: Totals might not equal to 100% due to rounding.
Source: 2016 Tax Benchmarking Survey, KPMG International.