# KPMG KPMG SSM Insights

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Welcome to KPMG's last SSM Insights Newsletter of 2023.

For banks, this has been yet another year of global instability and adjustment. The inflationary cycle appears to be slowing, but the geopolitical and macroeconomic situation remains profoundly uncertain.

Against this background, the ECB leveraged the results from a targeted review of the Supervisory Review and Evaluation Process (SREP) conducted at the end of 2022 to enhance the efficiency and efficacy of their supervision. The 2023 SREP saw several new initiatives including the implementation of a risk-tolerance framework and the launch of a multi-year assessment. Future plans include incorporating Artificial Intelligence into supervisory data analytics and considering climate-related and environmental risks as part of other key supervisory initiatives.

Preliminary insights from the 2023 SREP indicate a shift towards a less 'capital-centric' approach, with overall Pillar 2 Requirements and SREP scores remaining rather stable, although some changes were made – such as introducing quantitative measures to address excessive leverage risk at some banks. As part of the shift, the ECB has yet increased the focus on qualitative findings and recommendations with supervisory escalation procedures becoming more likely.

Several key weaknesses were identified. These included slow progress with digitalisation and IT strategies, business concentration issues, shortcomings with data aggregation (including BCBS 239 compliance), and weaknesses in credit risk and liquidity risk frameworks. Banks should expect an increased supervisory focus on all these areas.

Looking ahead to 2024, we can expect the priorities of the ECB's current supervisory cycle - including credit risk, liquidity risk, cyber risk, operational resilience, governance, and climate-related and environmental risks - to remain firmly at the top of supervisors' agendas.

At the same time, banks should be aware of any changes in focus in the ECB's supervisory priorities for 2024-2026. We expect the new priorities to be published shortly before Christmas, and we look forward to updating you with our latest thinking in the New Year.



Henning Dankenbring Partner, Head of KPMG ECB Office

# Spotlight article: 2024 ECB cyber stress test

Banks are rushing to prepare for January's Cyber Resilience Stress Test. The test is based on a detailed questionnaire, which calls for extensive evidence. A minority of banks will also face an IT recovery test. Preparation is critical, and banks can learn from the ECB's previous questionnaire based exercises. KPMG professionals recommend taking action in six key areas.

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#### **Commercial real estate**

Economic headwinds and new patterns of work are fuelling a commercial real estate (CRE) downturn. The ECB is increasing its focus on CRE exposures, and inadequacies will trigger higher capital levels or enforcement action. Banks can prepare for greater scrutiny by strengthening risk warnings and ensuring that provisioning is fast and accurate



#### **Risk culture**

The ECB had intensified efforts to bolster governance, spotlighting risk culture as the pivotal 'software' shaping behaviour. Embarking on pilot "risk culture deep dives", the ECB aims to refine the dynamics shaping risk culture in select banks. As measurement challenges loom, banks are urged to conduct internal risk culture assessments.

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# EU Anti-Money Laundering Authority (AMLA)

EU lawmakers reach a provisional agreement on the AML Reform Package, including the creation of AMLA. The agreement expands AMLA's supervisory scope, directly overseeing up to 40 high-risk financial institutions across EU member states. AMLA is expected to go live in 2024, impacting AML regulatory standards and supervisory practices across the EU.



#### **Climate-related and environmental risks**

Climate-related and environmental (C&E) risks need to be an urgent priority for banks. Compliance deadlines are approaching fast, and the ECB has warned that any failure to remedy shortcomings will be penalised. Faced with governance, data and implementation challenges, banks can draw on 2022's thematic review to prioritise key actions.

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