



Forensic services for development sector organisations (DSOs)

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Introduction

Development sector organisations (DSOs) such as multilateral development banks (MDBs), international financial institutions (IFIs), international aid agencies, Not-for-profit, and other international institutions aim to promote long term and sustainable development for nations while addressing a number of social and environmental issues.

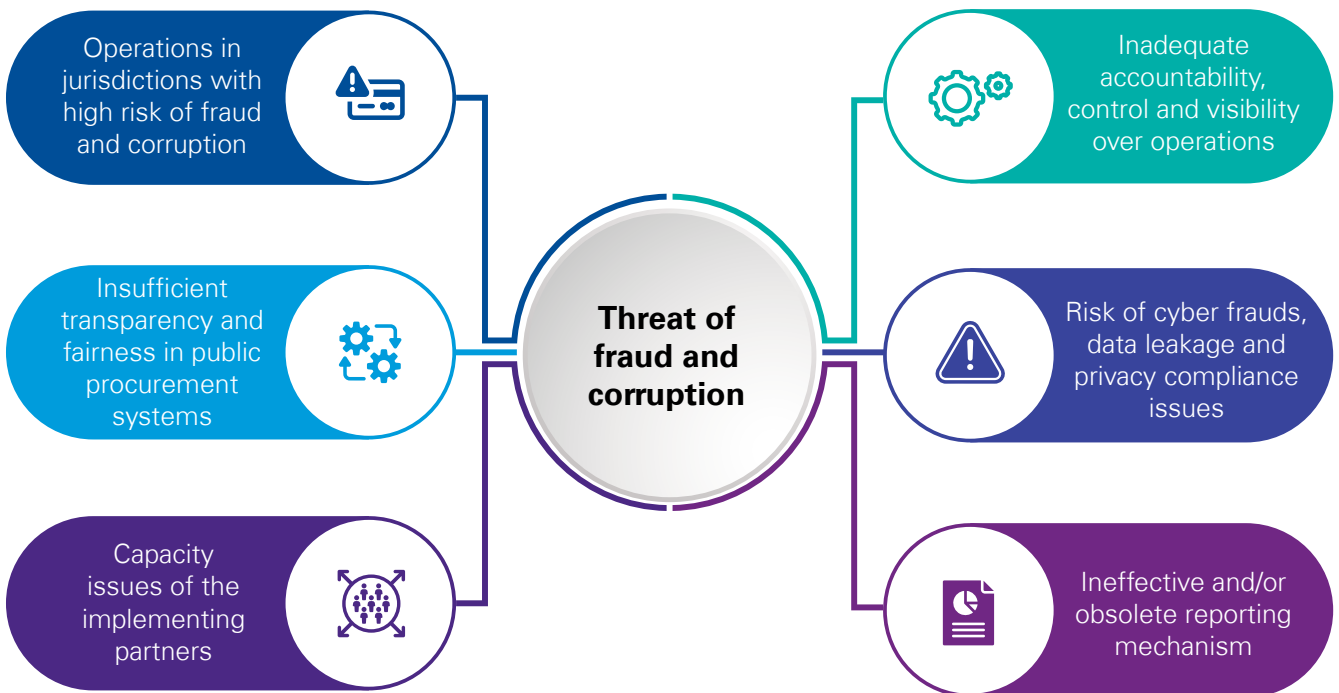
The current global pandemic has created enormous medical and financial burden on several economies, leaving them with shattering consequences and re-routing of resources towards relief. DSOs have been at the forefront of helping governments overcome the impact of COVID-19, by providing necessary financial and technical resources to help achieve a more broad-based economic recovery.

As organisations prepare to scale up their development and relief efforts through overwhelmed systems, they continue to remain vulnerable to fraud and corruption,

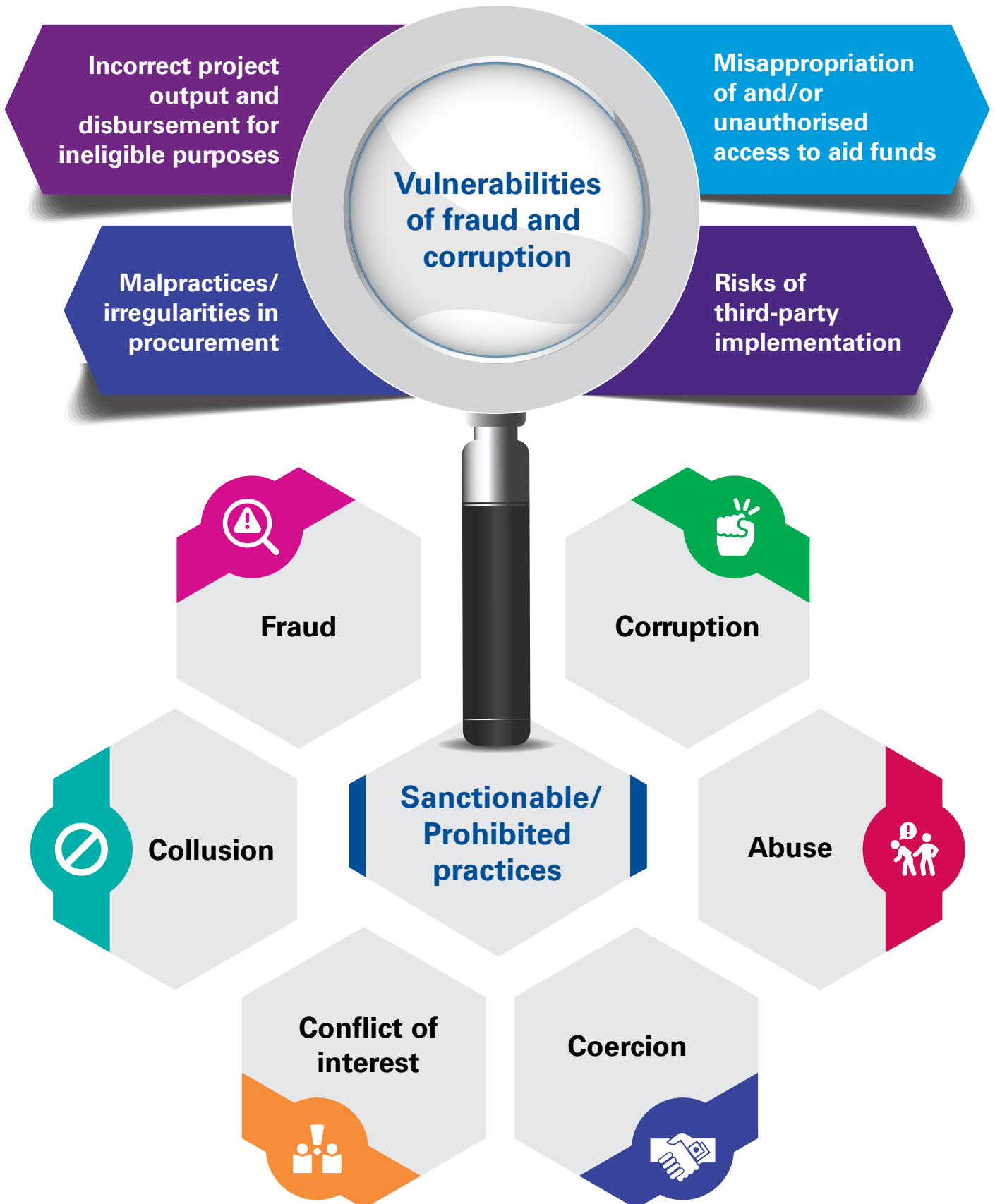
which impedes the efforts/assistance extended.

The DSOs do not want to lose time, money or other resources to opportunistic fraudsters, bad press and regulatory inquiries into corruption. However, the pressure to meet higher development demands with lesser time and resources leaves little scope for a thorough due diligence. Remote working and lack of mobility also weaken the monitoring and oversight on DSO operations and provides an opportunity to unscrupulous people. Fiscally responsible and accountable organisations are increasingly partnering with private sector to detect and prevent fraud and corruption in their social projects.

Understanding this threat, and the factors that create avenues for fraud and corruption are critical to DSOs' efforts in achieving their aspiration of a free, peaceful and prosperous world, with integrity and pride.



Vulnerabilities of fraud, corruption and sanctionable/prohibited practices



How can KPMG in India help?

Proactive data analysis/Early warning systems

Proactive monitoring of data and use of forensic data analytics tools developed for specific areas such as project funding, procurement, disbursement, beneficiary database, distribution data (relief kits, cash, etc.), amongst others

Proactive integrity review and end use of funds

Conduct a diagnostic integrity risk review to check adherence to anti-bribery and anti-fraud framework and provide practical recommendations to mitigate such risks in distant countries. Conduct verification of outcomes (e.g. disbursement linked indicators) prior to release of funds in the outcomes/performance-based projects

Third party risk assessment

Assist DSOs in conducting risk assessment such as due diligence/background checks of the third party intermediaries, recipients of funds, partner NGOs, etc. to verify their existence, legal status, eligibility, capabilities, sanctions, business background, politically exposed person status, etc.

Root cause investigation and impact assessment

Remotely deploy specialists equipped with sector and domain knowledge to conduct detailed investigation into any indicators, complaints and/or suspicions pertaining to potential wrongdoing. We can also assist clients at the time of enquiry from donors/funding agencies for potential integrity violations

Ethical/Integrity compliance framework

Assist in design and implementations of ethical/integrity compliance framework to ensure compliance with donors' requirements, thereby prevent the risk of mis-direction and misuse of funds. Assist during reinstatement procedures after the sanctions/debarment to comply with monitorship/sanctions provisions

Leveraging smart physical security technologies

Use of technology in identifying security related risks and gaps e.g., using geo tagging, GPS, blockchains, Radio-Frequency Identification (RFID) for asset/inventory tagging, etc.

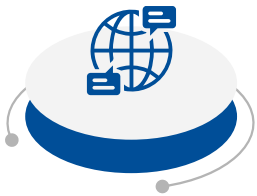
Digital forensics and incident response (DFIR)

Analyse digital footprints associated with cyber incident risks, including but not limited to, business disruptions, data leakage, denial of service, financial frauds and malware incidents. Conduct deep dive investigations and root cause analysis of potential fraud, misconduct or violations by electronic means

Training and awareness

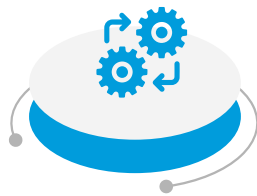
Undertake training session on fraud prevention and detection, understanding the risk and prevention of cyber-attacks. Conduct workshops to create awareness about bribery and corruption risks/compliance with ABC laws/regulations, donor's policies and procedures on procurement, anticorruption policies, integrity principles, etc.

KPMG in India forensic skill set and capabilities in development sector



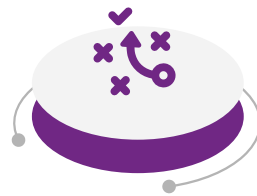
Global experience of working on similar projects:

Global credentials of working with similar organisations on cross border assignments



Development sector organisation (DSO) knowledge and experience:

Deep sector understanding of prevailing risks and issues unique to DSOs through our extensive work and research in this sector



Well established methodology and focused approach:

Well developed and established services, coupled with understanding of the project activities for a focused and distinctive approach



Sector experts and fully coordinated team:

Team with right combination of functional and technical skills to work together as one to foster value. KPMG in India has offices across regions which helps bring in linguistic skills, knowledge of local business practices and fraud and corruption schemes.



Why choose KPMG in India?

- Use KPMG's global network of accredited member firms to swiftly mobilise locally trained staff with appropriate linguistic skills in various countries. Remotely deploy specialists to conduct a detailed investigation and help ensure timely corrective action
- Assist in proactive monitoring of data and logs to help reduce threats and risk of frauds and cyber-incidents
- Best computer labs with thorough tools to recover and analyse digital evidence.
- Experts who understand the rules of evidence chain of custody and can handle electronic evidence.
- Prepare and conduct sensitive interviews by seasoned investigators, former police officers.
- Access to technology and forensic professionals who bring together their best domain expertise to stitch together a bespoke or off-the-shelf offering to any problem
- Count on KPMG in India's forensic and investigations professionals to guide you with experienced, innovative, and trusted professional advice in various countries. Our professionals can leverage experience of working with the anti corruption and integrity units of DSOs.

KPMG in India contacts:

Vijay Chawla

Partner and Head

Risk Advisory

T: +91 80 6833 5509

E: vschawla@kpmg.com

Jagvinder S. Brar

Partner and Head

Forensic Services

T: +91 97169 09339

E: jsbrar@kpmg.com

Dulari Upadhyay

Director

Forensic Services

T: +91 98194 99606

E: dulariupadhyay@kpmg.com

home.kpmg/in

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KPMG Assurance and Consulting Services LLP, Lodha Excelus, Apollo Mills Compound, NM Joshi Marg, Mahalaxmi, Mumbai - 400 011
Phone: +91 22 3989 6000, Fax: +91 22 3983 6000.

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