The Indian retail sector - Q1FY26

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The Indian retail industry grew by ~9 per cent¹ driven by favourable government initiatives, rising disposable incomes and strong rural demand



.... INR 216 tn

■■ INR 16.3 tn

Projected market size in 20351

Projected CAGR* growth (2019-30)1 Projected e-retail GMV* by 20301

Global destination rank in the retail

*Compounded Annually Growth Rate

*Gross merchandise value

space1

India's large and young population, rising middle class, urbanisation, changing lifestyle and consumption patterns and favourable government initiatives prove to be a growth engine for the retail industry2 Key growth factors2: Projected market size by key segments

(by FY25)1

Foreign investments

E-commerce market

📜 INR48tn

(by 2035)1

⊕ INR**647** bn

(Dy F123) The Indian consumption patterns expected to remain robust

- Rising disposable income
- Growth in e-commerce
- · Changing lifestyles
- · Urbanisation.

Drivers

Q-commerce boosting retail market2

≥ 70-80% cagr

Operating across 80 cities²

Favourable outlook for local retail brands²



Favouring local brands in food and beverages²

Cumulative FDI* inflows INR410 bn (from April 2000-December 2024)¹

Global investors are investing in the retail sector either by buying a stake in existing assets or through greenfield development platforms²

*Foreign Direct Investment

Challenges

Uncertain global financial markets3

Elevated inflation

Slowdown consumption in urban segment³

Weaker volume, higher inflation and operating de-leverage³



Elevated competition from platforms/local players³

Retail sector is highly fragmented by the unorganised retailers¹

Retailers are in the need for revamping omnichannel strategy as well as strategies catering to distinct customer segments¹

*Quick service restaurants

Performance snapshot



New jobs to be created by retail sector by 20301



Urban India's purchasing power and premiumisation¹



E-commerce transactions now come from tier II and III cities²



Expected growth rate in organised retail market by 2021-321



adopting omnichannel strategies



Collective efforts of financial houses and banks with retailers are enabling consumers for easy credit



Direct-to-consumers (D2C) players focusing on space absorption



Retailers are expanding retail stores across cities such as departmental and hypermarkets stores



Free trade agreements (FTAs) and tariff realignments are boosting competitiveness with cost advantages

Source: 1) Retail Industry in India, IBEF, July 2025; 2) India's retail sector projected to nearly double to Rs. 1,68,00,650 crore (USD1.93 tn) by 2030, IBEF, August 2025; 3) Centrum, EMIS report, April 2025

KPMG in India contacts:

Neerai Bansal

Partner and Head - India Global E: nbansal@kpmg.com

Vaibhav Sharma Director - Markets E: vaibhavsharma20@kpmg.com



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